

Warren Shire Council 2021/2022 Operational Plan & Estimates



To pursue excellence, to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.

**Adopted: 24th June 2021
Council Resolution No. 138.6.21**

INDEX

ITEM DESCRIPTION	PAGE
TIMETABLE AND SUBMISSIONS	2
INTRODUCTION	3
THE OPERATIONAL PLAN	3
ANNUAL BUDGET - CAPITAL WORKS 2021/2022	5
OPERATIONAL PLAN ACTIONS.....	7
1. SOCIAL	8
2. ECONOMIC	18
3. INFRASTRUCTURE.....	22
4. ENVIRONMENTAL.....	26
5. GOVERNANCE	31
STATEMENT OF REVENUE POLICY – 2021/2022	34
Annual Water Charges	36
Annual Sewerage Charges	37
Annual Domestic Waste Management Charges	38
Annual Waste Management Charges.....	38
Water Usage Charges.....	39
Council Donations - \$9,025.00	41
Goods and Services Tax.....	42
WARREN SHIRE COUNCIL SUMMARY BY FUND 2021/2022	43
2021/2022 ESTIMATES	44
2021/2022 FEES AND CHARGES	67

TIMETABLE AND SUBMISSIONS

The following is the proposed timetable for consideration, exhibition and adoption of the document:

Thursday	22 nd April 2021	- Present the Draft 2021/2022 Operational Plan to Council
Wednesday	28 th April 2021	- Advertise the Draft 2021/2022 Operational Plan for public comment.
Wednesday	26 th May 2021	- Final day for public comment.
Thursday	24 th June 2021	- Adoption of 2021/2022 Operational Plan by Council.

Written submissions can be lodged with Council on or before 3.00 pm on Wednesday 26th May 2021 and should be addressed to:

The General Manager
Warren Shire Council
PO Box 6
WARREN NSW 2824

Should any information or assistance be required in relation to this matter, please do not hesitate to contact the General Manager or the Divisional Manager of Finance & Administration at this office on (02) 6847 6600.

INTRODUCTION

The Integrated Planning and Reporting framework requires an Operational Plan for 2021/2022. This document is part of the following suite of documents and should not be read in isolation;

- Community Strategic Plan “Warren Shire 2027”
- 4-year Delivery Program (Now 5-year)
- **Annual Operational Plan & Estimates**
- Long Term Financial Plan
- Asset Management Strategy
- Workforce Plan

The Operational Plan outlines the major activities Council will undertake across the full range of Council’s operations for the 2021/2022 financial year. These activities directly address the objectives and strategies outlined in Council’s Delivery Program and through the Community Strategic Plan.

The Operational Plan deals with the actions and tasks where Council has a role to play and identifies what we plan to do over the 2021/2022 financial year. The Plan also shows how we will measure progress and identifies the sectional responsibility for completing the action.

The annual financial information forming part of this plan, outlines the Annual Estimates, Revenue Policy, Fees and Charges and other financial information. This financial information relates to both the Delivery Program and Operational Plan.

THE OPERATIONAL PLAN

One of the important requirements of both the Delivery Program and the Operational Plan is to identify who will be responsible within the council for completing the various projects or activities. This gives a clear picture of expectations, accountabilities, and timeframes.

Integrating the plans

It is important to remember that the Delivery Program is part of a larger process – the Community Strategic Plan sets the community’s agenda for the future, the Resourcing Strategy identifies matters that are within the council’s realm of responsibility, and the Delivery Program and Operational Plan spell out the council’s plan of action for responding to these matters.

The strategies identified in the Community Strategic Plan have been carried through to the Delivery Program and the actions identified in the Delivery Program have been carried through to the Operational Plan. The diagram that follows shows how the various levels of the planning framework connect.



The Operational Plan has been developed to highlight who in Council does what activity and to identify the activities to be undertaken in the 2021/2022 financial year.

The Operational Plan is broken into Directorates only as Warren Shire Council does not have a staff capacity to allocate works and services to individual managers. Council works as a team from the Councillors to the General Manager and Divisional Managers through to all other staff. We are outcome focused and try to ensure that our work improves the community we live in.

The Operational Plan is the link back to the Delivery Plan and the Community Strategic Plan for reporting of our actions and outcomes. The Operational Plan is also linked to the Long Term Financial Plan with respect to the 2021/2022 financial year budgetary requirements.

Council receives a report each half year from the General Manager to advise of the outcomes being achieved at a Delivery Plan level (four-year plan – now a five-year period due to the Council Term being extended due to Covid-19)). This process allows the Council and the community to determine the service outcomes and to look at the budget process against the actions in the Operational Plan. For ease of reporting, Council is using a simple traffic light reporting system of Green, Amber and Red to identify work progress against the community plan.

ANNUAL BUDGET - CAPITAL WORKS 2021/2022

Under the IP&R process, Council prepares a rolling Long Term Financial plan. From this plan, Council prepares a single year financial plan to identify its day to day operational needs and to determine future capital and maintenance works across all the service areas of Council.

The 2021/2022 estimates have identified the following Capital Works to be undertaken;

- Installation of defibrillators at the Depot, Camp Quarters & Waste Depot – \$10,000
- Installation of electricity to the animal shelter - \$6,000
- Warren Lawn Cemetery Extension – Stage 3 - \$60,000
- Warren Memorial Swimming Pool – CCTV - \$16,000
- Warren Memorial Pool – Double Gates & Shelving - \$8,000
- Warren Sporting & Cultural Complex – Gym Equipment Renewals - \$9,720
- Urban & Rural Road Resealing - \$655,258
- Ellengerah Road – Segment 22 – Construction - \$873,464
- Regional Roads Resealing - \$654,114
- RR333 (Carinda Road) – Segment 14 - Rehabilitation - \$120,000
- RR7515 (Warren Road) Segments 12 & 14 – Rehabilitation - \$1,679,000
- Plant Replacement (Nett) - \$620,000

Council has several works in progress from 2020/2021 that will be finalised in 2021/2022, which includes the following;

- Ewenmar Waste Depot Upgrade - \$268,400
- Carter Oval Redevelopment - \$1,291,000
- Warren, Nevertire & Collie Streets Enhancements - \$1,000,000
- Showground/Racecourse Redevelopment – \$1,077,000
- Nevertire Water Reservoir Refurbishment - \$750,000
- Sewerage Treatment Plant Upgrade - \$6,150,000

Included in the budget are various allocations towards maintenance works to be undertaken in the areas of town services (parks, gardens, water and sewerage), in the roads area and for other Council assets.

Council has also considered the use of grant funding to help develop new projects and to assist in the cost-effective delivery of projects and maintenance across all areas of its operation. Major grants to be sought will include upgrades to the Showground/Racecourse Complex, Carter Oval Lighting, Bob Christian Reserve and walking trail improvement, Macquarie Marshes Bird Viewing Platform and Parking at Monkeygar Creek on Gibson's Way and Shire, Macquarie Marshes, Tourism, Business Development Signage and Murals.

No new loans are proposed in the 2021/2022 Operational Plan & Estimates

OPERATIONAL PLAN LEGISLATIVE REQUIREMENTS AND COMPLIANCE

Operational Plan	Identify projects, programs or activities that Council will undertake within the financial year towards addressing actions in the Delivery Program	The actions in this document include actions planned for the 2021/22 financial year
	Allocate responsibilities for each project, program or activity and measures to determine effectiveness	The actions in this document include responsibilities and measurements
	Include the Statement of Revenue Policy	The actions in this document include responsibilities and measurements
	Include provisions relating to the content of Council's annual statement of Revenue Policy: <ul style="list-style-type: none"> • Estimated income and expenditure • Ordinary rates and special rates • Proposed fees and charges • Council's proposed pricing methodology • Proposed borrowings 	The actions in this document include responsibilities and measurements

OPERATIONAL PLAN ACTIONS

The Operational Plan Actions are addressed under the following categories:

1. **Social** (coloured Yellow)
2. **Economic** (coloured Grey)
3. **Infrastructure** (coloured Red)
4. **Environmental** (coloured Green)
5. **Governance** (coloured Blue)

Each of these categories outlines a summary of the community views as outlined in the Community Strategic Plan “Warren Shire 2027”.

Responsible Officer/Department

- GM** - General Manager
- DMFA** - Divisional Manager Finance & Administration
- DMES** - Divisional Manager Engineering Services
- MHD** - Manager Health & Development Services

1. SOCIAL

Significant community challenges and issues that have influenced the composition of the community’s Social strategies include:

- Hollowing out of the population
 - The exit of school-aged and post-secondary youth.
 - The relative ageing of the community.
- Projected population decline.
- Lack of employment opportunities.
- Decline in quality of essential services/infrastructure such as health, education and housing.
- Challenge of maintaining essential local services and ensuring these services continue to be provided locally rather than as out-reach services.
- The need to support young people and encourage their development.
- Continuous improvements in education.

Our Community’s 2027 Social Strategies:

Objective 1.1: Improve social well-being to offer attractive lifestyle					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.1.1	Local access to essential services and less out-reach of these essential services	Lobby Government for provision of essential services to be provided locally.	GM	Services provided locally	Regular communication with Interagency and service providers Meet twice per year with State and Federal members

Our Community’s 2027 Social Strategies:

Objective 1.1: Improve social well-being to offer attractive lifestyle					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.1.2	Maintain high levels of community cohesion and community spirit	Support activities that increase community participation and connection.	GM / MHD	Number of activities	Department of Regional NSW Business Development Facilitator to communicate with community organisations and produce "What's on" guide.
		Provision of an information package for new residents	GM	Completion/ review of package	Attend annual welcome to Warren event and maintain a Supply of packages for new residents at Council.
		Liaise with Local Aboriginal Communities	GM	Number of activities	Promote combined activities and Meet as required.
				Number of meetings	
1.1.3	Provide leadership and co-ordination of the Warren Interagency group	Provide Chair & Secretariat	MHD	Production of business paper Number of meetings held	Business papers prepared for meeting every 2 months
		Provision of information on grants etc. and assistance in assessing grants to community groups	MHD	Circulation of information	Information circulated as received

Objective 1.1: Improve social well-being to offer attractive lifestyle					Continued
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.1.4	Ensure a high standard of education for Shire residents	<p>Work with organisations to increase the quality and diversity of educational opportunities available locally.</p> <p>Regular meetings with educational providers: - - Schools - TAFE</p>	GM	Increase in students enrolled at local schools and TAFE	Meeting with TAFE and schools on courses available
			GM	Number of meetings held	Meet with TAFE and Warren schools at least twice per year. Invite to address Council once per year
1.1.5	Retain and develop housing for skilled people	<p>Ensure adequate supply of residential land available</p> <p>Number of private houses available for sale/rent</p>	GM	Number of lots available	Ensure adequate residential land available
			GM	Liaise with Real Estate agencies	Department of Regional NSW Business Development Facilitator to monitor

Objective 1.1: Improve social well-being to offer attractive lifestyle					Continued
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.1.6	Co-ordinate and support community groups to promote events and activities within the local community	<p>Assess requests for support for community events</p> <p>Co-ordinate Australia Day and ANZAC Day</p> <p>Support community events through administration and secretarial support</p>	<p>GM</p> <p>GM</p> <p>GM</p>	<p>Donation/support provided with Council approval</p> <p>Community feedback and number in attendance</p> <p>Number of committees formed for special events</p>	<p>Develop guideline on usage charges of Council facilities when used by community groups</p> <p>Act as secretariat</p> <p>Involve Council in community events such as supporting the Warren Chamber of Commerce in the preparation of the Warren Christmas Street Party</p>
1.1.7	Investigate initiatives in attracting and retaining working families	Implementation of actions from Goal 1 Economic Development Strategy	GM	Report on actions taken	Department of Regional NSW Business Development Facilitator to report to each Economic Development Committee meeting on actions

Objective 1.2: Support young people and encourage their development					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.2.1	Investigate options available looking to develop a solution that can provide leadership and coordination of actions to assist all youth.	Warren Youth Sub-Committee to develop strategies	MHD	Continuation of the Warren Youth Sub-Committee and number of meetings	Ensure Committee has Youth Membership. Regular reporting to Interagency Committee & Council.
		Targeted Support Program	MHD	Number/success of projects undertaken	Administer and report on Programs
		Community Connections Program	MHD	Number/success of projects undertaken	Administer and report on Programs
		Facilitation of the MOA with the Warren Youth Foundation (WYF)	MHD	Monitor the MOA	Liaison with WYF to implement MOA
1.2.2	Promote to youth Warren facilities and activities available	Address schools on facilities available	MHD	Number of addresses to schools	Arrange address to school assemblies
		Regular media/information releases	MHD	Media feedback and website hits	Monitor and report feedback

Objective 1.2: Support young people and encourage their development

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.2.3	Development of traineeship programs to retain youth	Review trainee places in Council structure	GM	Review structure	Monitor Council structure suitability
		Develop Indigenous traineeships	GM	Review of previous programs and number of traineeships	Investigate a more suitable model
		Liaise with businesses to encourage traineeships	GM	Presentation to Warren Chambers of Commerce	Undertake regular presentations to Warren Chamber of Commerce. Monitor and record number of recruitments.
1.2.4	Investigate initiatives in creating employment for youth	Liaise with businesses to encourage youth employment	GM	Presentation to Warren Chamber of Commerce	Monitor and record number of recruitments. Undertake regular presentations to Warren Chamber of Commerce

Objective 1.3: Improved health outcomes for the community

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.3.1	Provide appropriate levels of health care and aged care within the Shire	Lobby State Government to provide continued services	GM	Services provision	Continue monitoring and take appropriate action to ensure a high level of service provision and assist with applications where possible
		Liaise with Warren Multi-Purpose Health Service (WMPHS)	GM	Number of meetings	Minimum 2 meetings per year
1.3.2	Advocate for Dentist and Doctors available in Warren to meet community's needs	Continue existing management regime at Warren Family Health Centre	GM	Number of doctors and allied health using facility	Monitor the number/type of health service providers

Objective 1.4: A safe and clean community

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.4.1	Continually liaise with NSW Police on law and order issues within the community	Regular meetings with local Police	GM	Number of meetings	Meet with the Officer in Charge, Warren sector quarterly
		Active participation in Community Safety Precinct meetings	GM	Attendance at meetings	Councillors and GM to attend all meetings. Invite relevant community members.

Objective 1.4: A safe and clean community

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.4.2	Continually monitor the use of illicit drugs within the community	Regular meetings with local Police	GM	Number of meetings	Meet with the Officer in Charge
		Pass information to Police	GM	Information passed on	Record information from community and pass on to Police
1.4.3	Provide adequate protection from fires, other natural disasters and other risks to public health and safety	To provide an adequate Local Emergency Operations Centre (EOC) with all the necessary administrative, management and technical support.	DMES	Condition of EOC	Regular inspections of EOC Provide administrative, management and technical staff
		Keep Warren EMPLAN up to date	DMES	Review of EMPLAN	Continually review EMPLAN and Consequence Management Guidelines (CMG's)
		Co-ordinate LEMC meetings	DMES	Hold regular meetings	Minimum 4 per year
		Make available council resources for emergencies	ALL	Provision of resources	Make available Council resources

Objective 1.4: A safe and clean community					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.4.4	Help ensure safe and sustainable development	Utilise Sub Regional Land Use Strategy	MHD	Reference to Strategy	Monitor land use practices.
		Review the Local Environment Plan (LEP)	MHD	Update LEP	5 year review of LEP – due June 2022
		Review Development Control Plan	MHD	Update Development Control Plan	5 year review – due June 2022
		Monitor development	MHD	Ensure Develop in line with legislation/ sustainable	Maintain Registers
1.4.5	Maintain high standards of street cleanliness, vacant block management	Monitor daily and weekly schedules to ensure coverage and quality of service provided.	DMES	Community feedback	Adjust cleaning regime when required
		Maintain existing street cleaning regime	DMES	Tidiness of streets	Central Business District (CBD) twice weekly. Street sweeper 3 days per week
		Regular inspection of vacant blocks	MHD	Complaints of untidy lots	Inspect vacant at least quarterly

Objective 1.4: A safe and clean community					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
1.4.6	Maintain town streets and footpaths	Maintain regular footpath inspection	DMES	Update of Footpath Defect Register	Inspect footpaths minimum yearly
		Regular patching and reseal of streets	DMES	Effectiveness of programs	Patching of streets as required, reseals as per plan.
1.4.7	Provide animal control services to meet the demands of the community	Undertake obligations under the Companion Animals Act	MHD	Regular reporting to Office of Local Government	All reports undertaken by due date
		Maintain regular ranger patrolling	MHD	Number of complaints	Complaints register monitored
		Continuation of de-sexing program	MHD	Number of animals de-sexed	Continue program subject to funding

2. ECONOMIC

Significant economic challenges and issues that have influenced the composition of the community's Economic strategies include:

- Heavy reliance on agricultural industry.
- Shortage of skilled labour.
- Water reform.
- Extreme weather incidents.
- Government policy and the unintended consequence of policy.
- Rejuvenation of Warren town centre.
- Information and facilities for visitors.

Our Community's 2027 Economic Strategies:

Objective 2.1: Expand existing economic base and diversification into sustainable industries					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
2.1.1	Continue implementation of existing Economic Development Strategy Goal 5 until 2016 Census data released	Implementation of actions from Goal 5 Economic Development Strategy	GM	Report on actions taken	Department of Regional NSW Business Development Facilitator to report to each Economic Development Committee meeting on actions

Our Community's 2027 Economic Strategies:

Objective 2.1: Expand existing economic base and diversification into sustainable industries					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
2.1.2	Review and update Economic Development Strategy	Reviewed Economic Development Strategy to Council	GM	Adopt reviewed strategy	To Council for adoption
		Implementation of Strategies Schedule	GM	Review and adopt schedules	Department of Regional NSW Business Development Facilitator to monitor actions from Schedule Department of Regional NSW Business Development Facilitator to report to Economic Development Committee
2.1.3	Implement updated activities of the Strategy's Action Plan	Implementation of strategies schedules	GM	Report on actions taken	Department of Regional NSW Business Development Facilitator to report to each Economic Development Committee meeting on actions

Objective 2.2: Enhance the experience of visitors to Warren Shire

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
2.2.1	Continue implementation of existing Economic Development Strategy Goal 6 until 2021 Census data released	Implementation of actions from Goal 6 Economic Development Strategy	GM	Report on actions taken	Department of Regional NSW Business Development Facilitator to report to each Economic Development Committee meeting on actions

Our Community's 2027 Economic Strategies:

Objective 2.2: Enhance the experience of visitors to Warren Shire					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
2.2.2	Implementation of Streetscape Masterplan and Town Improvement Committee activities	Program/costings of works for Streetscape Masterplan Implementation of Streetscape works	DMES DMES	Adoption of program of work for Streetscape Masterplan Works undertaken	Report to each Town Improvement Committee Commence works as/when adopted Report to each Town Improvement Committee meeting on actions
2.2.3	Actively participate in the Great Western Plains Destination Management Group	Membership of Destination Management Group Promotion of Warren Shire	GM GM	Continued membership Participation in advertising campaign	Attend regional meetings Investigate advertising possibilities
2.2.4	Liaise with RiverSmart in line with Council's Economic Development Strategy	Regular meetings to be held Review synergies between various Plans Progress synergies	GM GM GM	Number of meetings List of synergies Report on actions	Minimum bi-monthly meetings to be held Develop list with RiverSmart Department of Regional NSW Business Development Facilitator to report to Economic Development Committee on actions

3. INFRASTRUCTURE

Significant challenges and issues that have influenced the composition of the community’s Infrastructure strategies include:

- Maintain effective transport networks including Shire roads.
- The need for the introduction of long-term planning into asset management procedures to ensure that future needs can be planned for and current infrastructure is supported.

Our Community’s 2027 Infrastructure Strategies:

Objective 3.1: Quality transport infrastructure					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
3.1.1	Ensure local roads and bridges are maintained /constructed to acceptable community standards in a cost effective, efficient and safe manner	Renew Extended Work Hours Agreement	DMES	Sign off agreement	Review Agreement annually
		Undertake road standard audits to ensure compliance with standards	DMES	Compliance with standards	Undertake inspections – 4 Sector Hierarchy
		Ensure maintenance is programmed as a preventative measure as far as practicable	DMES	Quality/Quantity of work	Monitor works
		Continued maintenance management system	DMES	Review Works programs	Develop Yearly Works Schedule and Condition Assessments
		Roads Inspection Procedures manual in place	DMES	Inspection schedules	Regular Inspections

Our Community’s 2027 Infrastructure Strategies:

Objective 3.1: Quality transport infrastructure

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
3.1.2	Ensure regional main roads and highways are maintained to acceptable community standards	Continued maintenance management system	DMES	Review Works Programs	Regular PEG meetings
		Roads Inspection Procedures manual	DMES	Inspection schedules	Regular inspections
		Ensure Road Maintenance Council Contract (RMCC) requirements are met	DMES	RMCC qualified	RMCC requirements met if Council regains the RMCC for State Highway 11 through Warren Shire
3.1.3	Maintain and enhance the local aerodrome and promote its use	To maintain aerodrome infrastructure to existing standard and monitor and review operational plans and emergency procedures.	GM	Audit for compliance with standards and licence conditions	Regular inspections in line with requirements
3.1.4	Maintain and enhance local pathways network to meet the needs of all sections of the community	Maintain existing pathways	DMES	Monitor works programs	Regular inspections
		Investigate grant opportunities for new pathways as per Plan	DMES	Number of grants submitted	Monitor and apply for all available grants

Our Community's 2027 Infrastructure Strategies:

Objective 3.2: Quality community infrastructure and facilities					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
3.2.1	Maintain parks, gardens and reserves in a safe and attractive condition	Maintain and monitor a planned system of Parks and Gardens and Reserves maintenance.	DMES	Monitor community feedback	Continually review and monitor maintenance program
3.2.2	Monitor pool management and implement maintenance and upgrades	To maintain effective pool operation and management	MHD	Report to Council annually	Report to Council annually
		Review rolling works and upgrade program	MHD	Asset Management Plan	Adopt plan of works
3.2.3	Provide a high quality library service that meets the needs of the community	Review all library services and customer needs.	DMFA	Analyse user numbers.	Report quarterly to Council
		Continued membership North Western Library	DMFA	Participation	Active participation continued
3.2.4	Maintain community facilities to an appropriate standard (e.g. Sporting Complex)	Review/monitor maintenance regimes	MHD DMES	Report to Council/ Community Feedback	Report to Council quarterly
3.2.5	Maintain and service the villages of Collie and Nevertire	Regular inspection of villages	DMES/MHD	Work schedule	Inspections undertaken twice per year Monitor Village Crew works program

Objective 3.2: Quality community infrastructure and facilities

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
3.2.7	Upgrade and refurbishment of Warren Shire Council Chambers to comply with legislation		DMFA	Project finalisation	Determine & report on project finalisation action plan

4. ENVIRONMENTAL

Significant challenges and issues that have influenced the composition of the community's Environmental strategies include:

- Impacts of extreme weather.
- Impacts of water reform.
- Management of waste in the Shire with no recycling program currently in place.
- Need for ongoing management of water supply, drainage and sewerage in Warren, Nevertire and Collie.

Our Community's 2027 Environmental Strategies:

Objective 4.1: Management of the local environment					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
4.1.1	Monitor Warren Shire Council Local Environmental Plan (LEP)	Utilise Sub Regional Landuse Strategy in reviewing LEP	MHD	Review 2012 LEP (2017 Modification)	5 year review – due June 2022
		Document problem issues arising from implementation of LEP.	MHD	Number of reforms to LEP	Monitor LEP operation
4.1.2	Actively participate in the Environment and Waterways Alliance	Active membership of Water Quality & Salinity Alliance	MHD	Attendance at meetings	Regular attendance at meetings
		Implementation of projects	MHD	Number of projects Council involved in	Involvement when Project is applicable to Warren

Our Community's 2027 Environmental Strategies:

Objective 4.1: Management of the local environment					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
4.1.3	Management of noxious plants	Delegated to CMCC (Council x 2 delegates)	Delegates	Report to Council	Report to Council quarterly
4.1.4	Maintain involvement and support of Local Land Services (LLS)	Liaise continually with LLS on natural resource management issues	GM / MHD	Number of meetings	Meet with LLS when required

Objective 4.2: Resource use, waste disposal and management					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
4.2.1	Ewenmar Waste Depot – New Management Regime	Development of new management regime and strategy	MHD	Adoption of Plan and Strategies	Finalise Plan and Strategy to Council
		Implementation of Management Plan and Strategies	MHD	Report on actions taken	Report to each Ewenmar Waste Depot Committee meeting on actions

Our Community's 2027 Environmental Strategies:

Objective 4.2: Resource use, waste disposal and management					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
4.2.2	Reduce rate of landfill through waste management, minimisation and collection methods	<p>Participate in regional initiatives relating to waste disposal and reduction.</p> <p>Investigate all avenues for recommencement of kerbside recycling</p>	<p>MHD</p> <p>MHD</p>	<p>Reduction in landfill</p> <p>Investigation of re-introduction of recycling</p>	<p>Investigate options</p> <p>Report on findings of the investigation and options</p>
4.2.3	Ensure the efficient and cost effective operation of Council's road making materials (eg. gravel pits.)	To regularly monitor the safety and operations of gravel pits under Council's control to review and act under the Safety and Environment Standards.	DMES	Compliance with all safety, mining and environmental standards	<p>Minimum operations at Mt Foster Quarry</p> <p>All gravel pits inspected prior and after usage</p>

Objective 4.3: Management of water/wastewater

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
4.3.1	Manage environmentally responsible drainage works in accordance with Council program	Complete proposed works within each program year.	DMES	Design and construction on time and within budget.	Works schedule monitored
4.3.2	Provide Warren and villages of Collie and Nevertire with an adequate and safe water supply that is appropriately priced for all consumers	<p>Operation in line with Warren Shire Council's Business Plan for Water Supply & Sewerage Services</p> <p>Compliance with best practice</p> <p>Continued active membership of Orana Water Utilities Alliance (OWUA)</p>	<p>DMES</p> <p>DMES</p> <p>DMES</p>	<p>Adherence to Plan</p> <p>Annual report</p> <p>Council involvement in OWUA</p>	<p>Completion of Groundwater Augmentation, Nevertire Reservoir Refurbishment.</p> <p>Seek grant funding for upgrade of chlorine systems in Warren, Nevertire & Collie</p> <p>100% compliance</p> <p>Actively involved in OWUA Board and Technical Committee</p>

Objective 4.3: Management of water/wastewater

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
4.3.3	Provide Warren and village of Nevertire with an adequate and environmentally acceptable sewerage scheme that is appropriately priced for all consumers	<p>Operation in line with Warren Shire Council's Business Plan for Water Supply & Sewerage Services</p> <p>Compliance with best practice</p> <p>Continued active membership of Orana Water Utilities Alliance (OWUA)</p>	<p>GM/DMES</p> <p>DMES</p> <p>DMES</p>	<p>Adherence to Plan</p> <p>Annual report</p> <p>Council involvement in OWUA</p>	<p>Completion of the Warren Sewerage Treatment Works & Pump Station Upgrade</p> <p>100% compliance</p> <p>Actively involved in OWUA Board and Technical Committee</p>

5. GOVERNANCE

Significant challenges and issues that have influenced the composition of the community's Governance strategies include:

- The hollowing out of the population (trend toward increases in older, less skilled, more welfare dependent population) resulting in an increased burden on existing community leaders and stock of volunteers.
- Ensuring the Council continues to remain strong and financially sound and is pro-active in the promotion and improvement of the community through sound and responsible leadership working as partners with the community in decision-making.

Our Community's 2027 Governance Strategies:

Objective 5.1: A community that partners with Council in decision making					
Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
5.1.1	Implementation of Council's Community Engagement Strategy	Use of Engagement Strategy to consult with community	GM	Reference to Strategy	Review and develop a new Engagement Plan & Strategy to be used when consultation with community is required
5.1.2	Implementation of required agreed community actions	Co-ordinate communication with the Community	GM	Report on actions taken	Report to Council through Community Based Committee
5.1.3	Promote timely and quality dissemination of information to the community	Regular community updates by various media	GM	Report on actions taken	Mayors Desk reports Monthly Newsletters Social Media & Website updates Newspaper updates
5.1.4	Convey community issues to the Government	Lobby on behalf of the community	GM	Number of communiques & briefings	Record and report communiques & briefings

Objective 5.2: A Council that provides quality service to ratepayers and residents and delivers cost-effective services to these customers

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
5.2.1	Quality customer service focus by Council staff	To promote quality customer services with all Council employees.	ALL	Customer satisfaction	Community feedback monitored
5.2.2	Timely and accurate reporting for efficient management and accountability	<p>Review Council Committees and Administrative support on an annual basis</p> <p>To promote timely and quality dissemination of information to the community, as well as internally throughout the Council organisation</p> <p>To review business papers to improve information provided to elected members and the public.</p> <p>To ensure compliance with statutory and regulatory requirements for financial reporting and public accountability by the due dates.</p> <p>To provide for revenue and expenses in a fair and competent manner with due regard for Council's financial position and public accountability.</p>	<p>GM</p> <p>ALL</p> <p>GM</p> <p>DMFA</p> <p>DMFA</p>	<p>Report to Council</p> <p>Review annually</p> <p>Council determination</p> <p>Reporting on time to auditors, Ministers and the general public.</p> <p>Council's financial reporting analysis</p>	<p>Review September 2021</p> <p>Website E-mail system Regular columns in paper Rate notices</p> <p>Review December 2021</p> <p>All statutory reporting undertaken by due dates</p> <p>Regular reporting to Council</p>

Objective 5.2: A Council that provides quality service to ratepayers and residents and delivers cost-effective services to these customers

Strategies		Council Delivery Program Actions	Responsible Officer/ Department	Measures	Detailed Actions
5.2.3	Effective staff training and development processes in place	Review staff training and development To implement systems for performance management and staff review.	ALL ALL	Adoption of Training Plan for individuals following performance appraisals. Review Salary System	Undertake standard performance appraisal timeline Report to Consultative Committee

STATEMENT OF REVENUE POLICY – 2021/2022

STATEMENT OF RATES

Council's proposed revenue policy as applied to rating is summarised as follows:

Rate Type	Category	Sub Category	Ad Valorem Cents in \$	Minimum Rate	Min Rate % of Total Rate	Rate Yield \$	No. of Assess.
Ordinary	Residential	Warren	4.3493	536.00	33.61%	503,902.90	742
Ordinary	Residential	Nevertire	0.75	221.00	98.11%	15,092.00	68
Ordinary	Residential	Collie	1.915	221.00	89.90%	16,717.04	73
Ordinary	Residential	Rural	0.6827	289.00	5.67%	147,785.04	184
Ordinary	Farmland		0.3372	289.00	0.40%	4,214,960.73	711
Ordinary	Business		8.348	536.00	0.52%	204,817.52	82
Ordinary	Business	Other (Warren)	0.6056	289.00	34.02%	13,591.12	30
Ordinary	Business	Nevertire	1.5068	289.00	15.55%	7,431.82	12
Ordinary	Business	Airport Area	0.6257	289.00	52.93%	10,919.50	29
					Total	5,135,217.67	1,931

The above calculations have been based on a 2.0% increase in the general rate yield, which is the maximum permissible rate increase as set by the Independent Pricing and Regulatory Tribunal (IPART), this equates to an approximate increase of \$125,290.00 on the actual 2020/2021 rates levied.

This policy may be subject to change depending on finalisation of land value changes and objections received from the Valuer General.

Proposed ordinary rates to be levied by Council are as follows:

Residential

Council proposes to levy a main residential category rate, together with three sub-categories, as summarised hereunder.

* Sub-Category Residential – Warren Centre of Population

Properties placed in this category include all properties meeting the residential definition, being those properties within the Warren Centre of Population. It is proposed to levy an ad/valorem amount (amount in the dollar) of 4.3493 cents on a rateable value of \$7,691,500 with an estimated yield of \$334,526.90. A minimum rate of \$536.00 will apply with an estimated yield of \$169,376.00.

* Sub-Category Residential - Nevertire Centre of Population

All residential properties within the Nevertire Centre of Population will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.75 cents on a rateable value of \$38,000 with an estimated yield of \$285.00. A minimum rate of \$221.00 will apply with an estimated yield of \$14,807.00.

* Sub-Category Residential - Collie Centre of Population

All residential properties within the Collie Centre of Population will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 1.915 cents on a rateable value of \$88,200 with an estimated yield of \$1,689.04. A minimum rate of \$221.00 will apply with an estimated yield of \$15,028.00.

*** Sub-Category Residential - Rural Residential**

All properties satisfying the rural residential definition will be subject to this rate. The majority of such properties are situated on the fringe of Warren. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.6827 cents on a rateable value of \$20,419,500 with an estimated yield of \$139,404.04. A minimum rate of \$289.00 will apply with an estimated yield of \$8,381.00.

Farmland

Council proposes to levy a farmland rate on all properties satisfying the farmland definition. The rate will apply to all genuine farming properties and will be the lowest tier of the rating structure. It is proposed to levy an ad-valorem amount (rate in the dollar) of 0.3372 cents on a rateable value of \$1,245,017,40 with an estimated yield of \$4,198,198.73. A minimum rate of \$289.00 will apply with an estimated yield of \$16,762.00.

Business

Council proposes to levy a main business category rate, together with one sub-category, as summarised.

*** Business - General**

Properties placed in this category include lands within the Warren & Nevertire Centre of Population that satisfy the business criteria pursuant to Section 518 of the Local Government Act, 1993. It is proposed to levy an ad-valorem amount (amount in the dollar) of 8.348 cents on a rateable value of \$2,440,65 with an estimated yield of \$203,745.52. A minimum of \$536.00 will apply with an estimated yield of \$1,072.00.

*** Sub-Category Business – Other (Warren)**

All business properties meeting the business definition, zoned General Industrial (LEP) that are situated on the fringe of Warren will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.6056 cents on a rateable value of \$1,480,700 with an estimated yield of \$8,967.12. A minimum rate of \$289.00 will apply with an estimated yield of \$4,624.00.

*** Sub-Category Business – Other (Nevertire)**

All business properties meeting the business definition, zoned General Industrial (LEP) that are situated within the village of Nevertire will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 1.5068 cents on a rateable value of \$416,500 with an estimated yield of \$6,275.82. A minimum rate of \$289.00 will apply with an estimated yield of \$1,156.00.

*** Sub-Category Business – Other (Airport Area)**

All business properties meeting the business definition, zoned General Industrial (LEP) that are situated at the Warren Airport Area will be subject to this rate. It is proposed to levy an ad-valorem amount (amount in the dollar) of 0.6257 cents on a rateable value of \$821,400 with an estimated yield of \$5,139.50. A minimum rate of \$289.00 will apply with an estimated yield of \$5,780.00.

Mining

Council does not propose to levy a mining rate as no properties satisfy the mining definition.

Interest on Rates

Interest to be charged on overdue rates is regulated by the Office of Local Government. It is proposed to apply the maximum rate determined under this regulation. Interest will be calculated on a simple daily basis.

Annual Water Charges

Warren Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993 on each parcel of land within the Warren Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply scheme for all properties within the Warren water supply area. It is proposed to levy an availability charge of \$476.00 with an estimated yield of \$426,020.00.

Nevertire Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Nevertire Local Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Nevertire water supply area. It is proposed to levy an availability charge of \$630.00 per assessment with an estimated yield of \$38,430.00. Any assessment in respect of land not built upon and not supplied with water, the charge shall be \$252.00 with an estimated yield of \$6,048.00.

Collie Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Collie Local Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Collie water supply area. It is proposed to levy an availability charge of \$482.00 per assessment with an estimated yield of \$12,050.00. Any assessment in respect of land not built upon and not supplied with water the charge shall be \$252.00 with an estimated yield of \$11,088.00.

Warren Airport Water Availability Charge

Council proposes to levy a water supply charge under Section 501 of the Local Government Act, 1993, on each parcel of land within the Warren Airport Water Supply Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective water supply to all properties within the Warren Airport water supply area. It is proposed to levy an availability charge of \$158.00 per assessment with an estimated yield of \$1,422.00.

Availability Charges for Water supplied to Non-Rateable Properties

Council proposes to make a charge in accordance with Section 501 of the Local Government Act, 1993, being the availability charge for any water supplied to non-rateable properties. The charge applicable will be dependent upon the supply from which the water is drawn, as indicated below:

Warren	-	\$476.00
Nevertire	-	\$630.00
Collie	-	\$482.00

Annual Sewerage Charges

Warren Residential Sewerage Charge

Council proposes to levy a sewerage charge under Section 501 of the Local Government Act, 1993, on each parcel of land categorised as residential within the Warren Local Sewerage Area for which the services are available. The purpose of the charge is to finance the provision and maintenance of an effective sewerage scheme for all properties within the Warren sewerage area. It is proposed to levy a charge of \$595.00 with an estimated yield of \$439,705.00.

Nevertire Sewerage Charge

Council proposes to levy a sewerage charge under Section 501 of the Local Government Act, 1993 on each parcel of land within the Nevertire Local Sewerage Area for which the service is available. The purpose of the rate is to finance the provision and maintenance of an effective sewerage scheme for all rateable properties within the Nevertire sewerage area. It is proposed to levy a charge of \$623.00 per assessment with an estimated yield of \$23,051.00. Any assessment in respect of land not built upon and not connected to Council's sewerage will be charged the amount of \$237.00 with an estimated yield of \$4,266.00.

Residential Sewerage Charges for Multiple User Properties

Residential properties in Warren with more than two (2) WC's, are charged half the minimum sewerage charge multiplied by the number of additional WC's in addition to the annual sewerage charge.

Charge for each extra WC - \$298.00

Non-residential Sewerage Access Charge

Council proposes to make a charge in accordance with Section 501 of the Local Government Act, 1993, being a sewerage charge to non-residential properties. The charge applicable will be dependent upon the sewerage scheme, as indicated below:

Warren	-	\$546.00
Nevertire	-	\$546.00

Annual Domestic Waste Management Charges

Domestic Waste Management Services – Urban Areas

In accordance with Section 496 of the Local Government Act, 1993, Council proposes to levy an annual charge for the provision of Domestic Waste Management (DWM) services on each parcel of rateable land in Warren, Nevertire and Collie for which services are available. A vacant charge will be made on all unoccupied land in the same area.

*	Domestic Waste Vacant Land Charge	\$ 52.00 pa
*	Domestic Waste Charge	\$307.00 pa

Annual Waste Management Charges

Waste Management Services

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual charge for the provision of Waste Management Services on each parcel of rateable land in Warren, Nevertire and Collie for which services are available. Charges will be made on the following basis:

*	Waste Management Charge	\$307.00 pa
---	-------------------------	-------------

Waste Depot Access Charge

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual Waste Depot Access Charge for the provision of Waste Management Services on occupied land categorised as Rural Residential, Business – Other and Business - Airport outside the current waste collection area.

*	Waste Depot Access Charge	\$90.00 pa
---	---------------------------	------------

Domestic Waste Vacant Charge – Non-Urban Areas

In accordance with Section 501 of the Local Government Act, 1993, Council proposes to levy an annual Domestic Waste Vacant Charge for the provision of Waste Management Services on vacant land categorised as Rural Residential, Business – Other and Business - Airport outside the current waste collection area.

*	Domestic Waste Vacant Land Charge	\$52.00 pa
---	-----------------------------------	------------

Water Usage Charges

Council proposes to levy usage water charges in accordance with Section 502 of the Local Government Act, 1993, on all properties. The purpose of this charge is two-fold:

- (1) to assist in the financing of water supplies;
- (2) to encourage conservative use of water.

The usage water charge for 2021/2022 will be:

Warren Bore Water Supply	-	0 – 450 kl	-	\$1.32/kilolitre
	-	over 450 kl	-	\$2.01/kilolitre
Warren River Water Supply	-	0 – 450 kl	-	\$0.48/kilolitre
	-	over 450 kl	-	\$0.85/kilolitre
Nevertire Bore Water Supply	-	0 – 450 kl	-	\$0.76/kilolitre
	-	over 450 kl	-	\$1.11/kilolitre
Collie Bore Water Supply	-	0 - 450 kl	-	\$1.60/kilolitre
	-	over 450 kl	-	\$2.46/kilolitre
Warren Airport Bore Water Supply	-	0 – 450 kl	-	\$1.32/kilolitre
	-	over 450 kl	-	\$2.01/kilolitre

Non-Residential Sewerage Usage Charge

Council proposes to levy a usage charge in accordance with Section 502 of the Local Government Act, 1993, on all non-residential properties.

Best practice guidelines for non-residential customers involves charging an appropriate sewer usage charge for the estimated volume discharged to the sewerage system based on the capacity requirement that their loads place on the system relative to residential customers. Grant funding for sewerage augmentation is conditional on council adopting these pricing guidelines.

The sewer usage charge will be calculated quarterly by multiplying the bore (potable) water usage by the relevant sewer discharge factor (SDF) multiplied by the sewer usage charge per kilolitre

The sewerage usage charge for 2021/2022 will be \$2.01/kilolitre.

Trade Waste Charges - Non-Residential Properties

Council is responsible for the approval and monitoring of liquid trade waste discharges in accordance with the Office of Water —Water Supply, Sewerage & Trade Waste Pricing Guidelines.

A liquid trade waste discharger is a property that discharges waste into the sewerage system other than domestic sewerage or unpolluted water. The fee structure for each category is based on the load each place on the treatment process and consists of an access fee and scheduled inspection fee.

Where a scheduled inspection detects non-compliant issues, any additional inspections undertaken to correct the issues will attract a re-inspection fee.

All charges are listed in the 2021/2022 Fees and Charges section at the back of this document.

Various Fees and Charges

In accordance with Section 608 of the Local Government Act, 1993, Council proposes a range of fees and charges as contained in the "2021/2022 Fees and Charges" to be included in the estimates document.

Council is required to charge GST on certain goods and services provided. The above document lists fees and charges as either inclusive of GST or GST not applicable as the determination of exempt charges made by the government may change from time to time Council may adjust fees and charges by the GST effect of any changes notified

Generally, these fees are intended to cover the following contingencies:

- supply of a service, product or commodity
- giving information
- providing a service in connection with the Council's regulatory functions, including receiving an application for approval, granting an approval, undertaking inspections and issuing a certificate
- allowing admission to any building or enclosure

The following factors have been considered in determining the fees proposed:

- The cost of providing the service
- The importance of the service to the community
- The price fixed by the relevant industry body
- Any factors specified in the Local Government Regulations
- The fees set for a wide range for goods and services are based on recovery of operating costs, contribution to the cost of replacement of the assets utilised. Examples are:
 - Reinstatement of roads and footpaths
 - Plant hire
 - Plan printing
 - Sporting & Cultural Complex hire
 - Racecourse/restaurant hire

- Provision of a range of goods and services where statutory charges are set by regulation. Examples are:
 - Section 149(2) & (5) Certificates
 - Development Applications
 - Information supplied under the Government Information (Public Access) Act 2009
 - Dog Registrations
 - Impounding fees

Council Donations - \$9,025.00

Council has allocated \$9,025.00 in the 2021/2022 estimates for donations to various community, charitable, sporting & service organisations, following are a list of organisations that Council gives donations to each year:

Warren Youth Foundation	- Memorandum of Agreement
Warren Men's Shed	- Donation of Rates & Charges
Collie Community Shed	- Donation of Rates & Charges
Nevertire Hall Trust	- Donation of Rates & Charges
Collie CWA	- Donation of Rates & Charges
Presbyterian Church	- Donation of Rates (Ass No. 610 - vacant land only)
Warren Central School	- School Prize Night Award
St Mary's School	- School Prize Night Award
Marra Public School	- School Prize Night Award
Australia Day Ceremony	- Donation of Hire of Sporting Complex
Anzac Day Ceremony	- Donation of Labour, Plant & Materials
Warren Vacation Care	- Donation of Hire of Sporting Complex
Warren Interagency	- Donation of Hire of Sporting Complex – Meeting Room
Orara Water Utilities Alliance	- Donation of Hire of Sporting Complex – Meeting Room
Various Council Training Days	- Donation of Hire of Sporting Complex – Meeting Room
Breast Screen Van	- Cost to pick up and drop off
CWA of NSW	- Annual Public Speaking Competition
Windows on Wetland	- Memorandum of Agreement
Warren Museum & Gallery Assoc.	- Donation of Rates & Charges

Council also receives one off requests for donations that are determined on a case by case basis.

Grants

Council has not identified any grant programs currently submitted in the capital works projects any successful applications will be added to the budget when monies are received. Council will continue to actively pursue grant funding during the year with any co-contribution required to be funded from the Infrastructure Improvement/Replacement Reserve.

Pricing for Goods & Services

Council is committed to providing a variety of goods and services, which reflect not only the needs of individual customers, but also the wider community. Council strives to attain the highest possible standards by making maximum use of all resources, working in a spirit of teamwork and harmony amongst its Councillors, staff and the community.

Council will ensure that fees and charges are raised as equitably as possible, but at all times, those groups and individuals in the community who are unable to meet such commitments because of financial hardship will always receive due consideration.

Council supports the user pays principle in the assessment and calculation of fees and charges, whilst recognising the need for supplementing income in particular circumstances.

Council recognises the need to provide services for groups and members of the community that may not be able to afford a commercial rate for the provision of such services.

Council will ensure that all rates, charges and fees are set to provide adequate cash flows to meet operating costs and to assist in the provision of funding capital works. Council will pursue all cost effective opportunities in order to maximise its revenue base and to seek an acceptable commercial rate of return on investments, subject of course to community service obligations.

Council recognises the need to set prices for goods and services to provide the most effective level of service possible to our community.

Council recognises the need to set prices for goods and services in order to ensure resources are not wasted or underutilised and wherever possible can promote more efficient and effective investment in the provision of infrastructure and essential services.

Council's policy in relation to charges for works on private land is:

"Where work is carried out on private property by labour and plant, utilising materials purchased by Council, the work is charged at actual cost together with appropriate loadings to cover overheads."

Goods and Services Tax

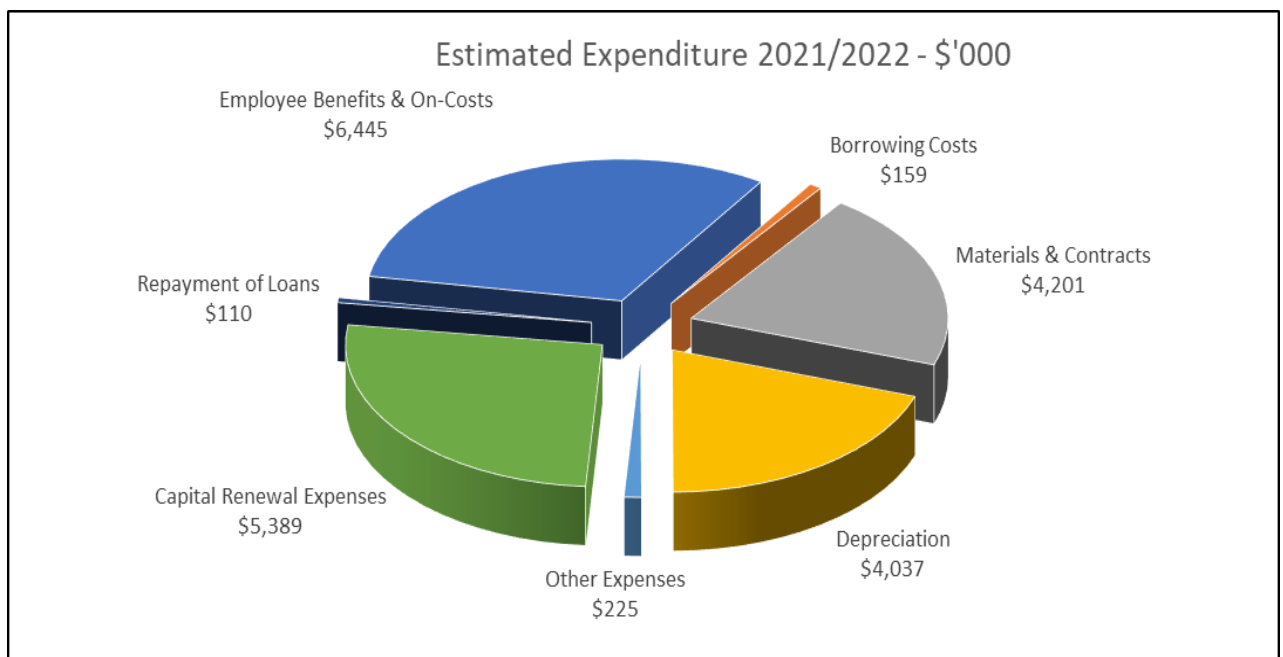
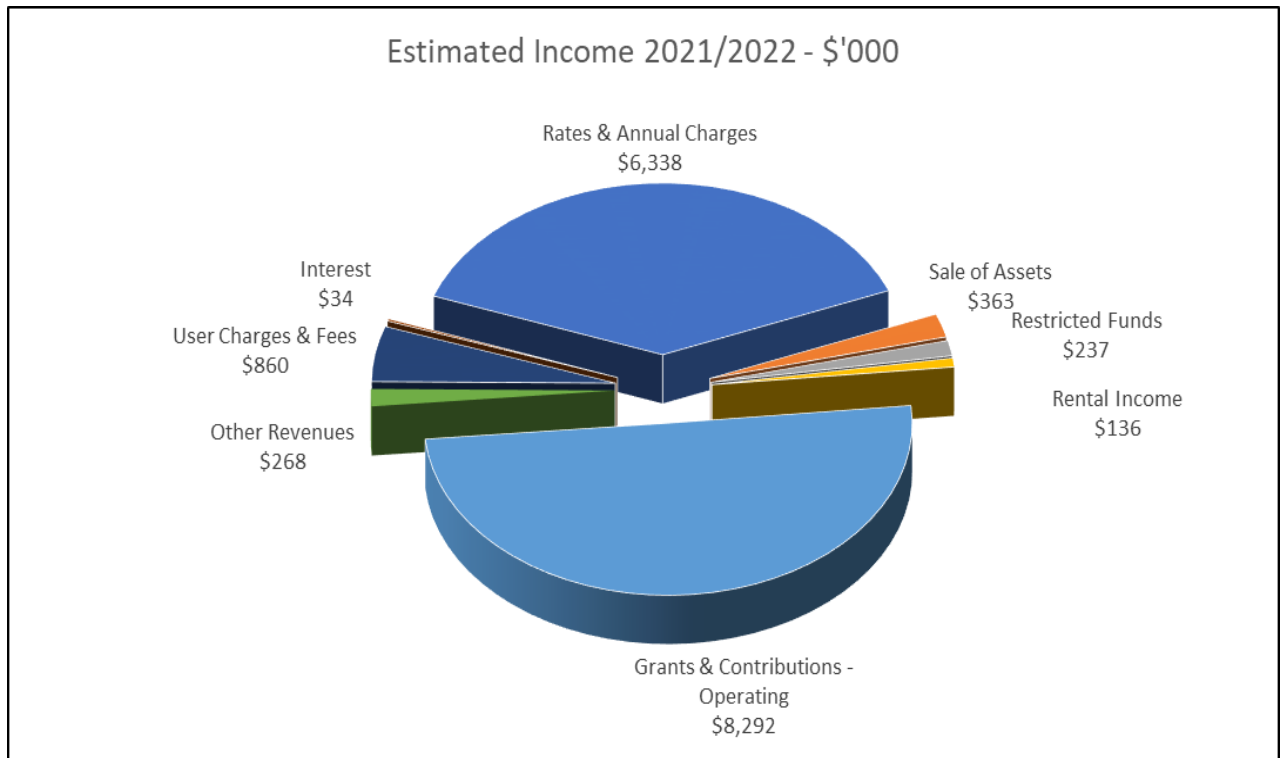
Council is required to charge GST on the provision of goods and services unless specifically exempt under section 81-5 of *A New Tax System (Goods and Services Tax) Act 1999*.

In many instances charges imposed by authority of an act of parliament have been declared exempt of GST. Council where required to charge GST on other goods and services has incorporated this tax into its Fees and Charges.

It is expected that the Federal Government will make changes to this section 81 list over time. Accordingly, Council will adjust its fees and charges from time to time by the GST effect of any future determinations made by the government.

WARREN SHIRE COUNCIL SUMMARY BY FUND 2021/2022

Fund	Estimated Income			Estimated Expenditure			Result	Less	Result Before
	Operations	Capital	Total	Operations	Capital	Total	(Surplus)/ Deficit	Depreciation	Depreciation
General Fund	(14,445,405)	(363,000)	(14,808,405)	13,144,075	5,189,846	18,333,921	3,525,516	3,525,516	0
Water Supply Fund	(890,854)	0	(890,854)	1,106,809	25,082	1,131,891	241,037	289,097	(48,060)
Sewerage Fund	(591,337)	0	(591,337)	815,575	283,607	1,099,182	507,845	222,462	285,383
TOTAL	(15,927,596)	(363,000)	(16,290,596)	15,066,459	5,498,535	20,564,994	4,274,398	4,037,075	237,323





2021/2022 Estimates

Warren Shire Council
Estimated Income Statement
for the Financial Year Ended 30th June 2022

	2019/20 Actuals '000's	2020/21 Original Estimate '000's	2020/21 Amended Estimate '000's	2021/22 Estimate '000's	2022/23 Estimate '000's	2023/24 Estimate '000's	2024/25 Estimate '000's	2025/26 Estimate '000's
Income from Continuing Operations								
Rates & Annual Charges	(5,983)	(5,937)	(5,863)	(6,338)	(6,540)	(6,739)	(6,945)	(7,158)
User Charges & Fees	(1,117)	(1,318)	(4,023)	(860)	(925)	(951)	(977)	(1,005)
Other Revenues	(262)	(386)	(401)	(268)	(1,949)	(1,975)	(2,000)	(2,026)
Grants & Contributions provided for Operating Purposes	(9,065)	(5,276)	(8,135)	(8,292)	(4,523)	(4,160)	(4,597)	(4,235)
Grants & Contributions provided for Capital Purposes	(390)	(2,000)	0	0	0	0	0	0
Interest & Investment Revenue	(209)	(307)	(75)	(34)	(34)	(35)	(35)	(35)
Rental Income	(135)	(119)	(120)	(136)	(137)	(139)	(140)	(141)
Nett Share in Joint Ventures	(9)	0	0	0	0	0	0	0
Total Income from Continuing Operations	(17,170)	(15,343)	(18,616)	(15,928)	(14,110)	(13,998)	(14,695)	(14,601)
Expenses from Continuing Operations								
Employee Benefits & On-Costs	5,534	5,702	5,542	6,445	6,212	6,304	6,396	6,489
Materials & Contracts	2,587	3,701	3,786	4,201	3,225	3,329	3,437	3,548
Borrowing Costs	15	9	4	159	153	148	142	136
Depreciation & Amortisation	3,507	3,995	3,997	4,037	4,077	4,118	4,159	4,201
Other Expenses	1,362	1,222	1,306	225	1,306	1,306	1,306	1,306
Nett Loss on Disposal of Assets	937	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	13,942	14,629	14,635	15,067	14,974	15,205	15,440	15,680
Net Operating Result for the Year (Surplus) /Deficit	(3,228)	(714)	(3,981)	(861)	864	1,207	745	1,079
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	(2,838)	1,286	(3,981)	(861)	864	1,207	745	1,079

WARREN SHIRE COUNCIL DRAFT 2021/2022 ESTIMATES

Council Functions

	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
INCOME							EXPENDITURE							
General Fund														
General Purpose Income	(8,246,143)	(8,076,491)	(8,188,780)	(8,347,455)	(8,509,636)	(8,675,411)	(8,844,862)	0	0	0	0	0	0	0
Governance	0	0	0	0	0	0	0	686,009	728,381	717,108	733,029	748,563	764,445	780,680
Administration	(246,522)	(382,085)	(212,317)	(214,558)	(216,823)	(219,113)	(221,429)	3,101,165	2,992,905	3,095,498	3,164,131	3,226,686	3,290,646	3,356,070
Public Order & Safety	(42,410)	(174,581)	(42,874)	(43,508)	(44,152)	(44,805)	(45,468)	333,891	462,992	394,757	400,714	406,765	412,912	419,157
Health	0	0	0	0	0	0	0	225,937	265,937	239,226	243,865	249,665	255,607	261,692
Environment	(341,291)	(507,389)	(366,990)	(384,786)	(403,505)	(423,154)	(443,777)	943,418	929,063	911,284	926,210	941,424	956,930	972,736
Community Services & Education	(92,108)	(133,935)	(93,029)	(93,960)	(94,900)	(95,849)	(96,807)	106,491	148,318	107,555	55,942	56,893	57,863	58,852
Housing & Comm. Amenities	(166,223)	(167,077)	(167,096)	(169,468)	(171,853)	(174,253)	(176,665)	295,256	295,533	289,385	293,637	298,008	302,466	307,013
Recreation & Culture	(301,185)	(2,822,827)	(300,751)	(305,007)	(309,337)	(313,744)	(318,228)	1,914,746	2,006,684	1,910,735	1,939,811	1,970,895	2,002,541	2,034,767
Mining, Manufacturing & Const.	(105,228)	(6,677)	(5,280)	(5,333)	(5,386)	(5,440)	(5,494)	111,066	21,046	10,806	10,971	11,138	11,308	11,480
Transport & Communication	(2,802,103)	(8,137,612)	(4,722,715)	(2,762,261)	(2,379,974)	(2,797,880)	(2,415,983)	4,550,437	4,804,044	4,675,874	4,732,219	4,789,805	4,848,141	4,907,236
Economic Services	(129,208)	(3,384,898)	(345,573)	(90,885)	(91,794)	(92,712)	(93,638)	519,226	1,721,317	791,847	546,960	559,313	571,995	585,008
New Loan Funds	(750,000)	(750,000)	0	0	0	0	0	0	0	0	0	0	0	0
Transfer (From)/To Restricted Funds	0	(2,629,036)	0	0	0	0	0	0	0	0	0	0	0	0
General Fund Operating Totals	(13,222,421)	(27,172,608)	(14,445,405)	(12,417,221)	(12,227,360)	(12,842,361)	(12,662,351)	12,787,642	14,376,220	13,144,075	13,047,489	13,259,155	13,474,854	13,694,691
Water Fund														
Water Supplies	(848,317)	(1,616,200)	(890,854)	(935,146)	(981,653)	(1,030,482)	(1,081,750)	1,064,521	1,087,721	1,106,809	1,120,146	1,133,639	1,147,292	1,161,123
New Loan Funds	(750,000)	(750,000)	0	0	0	0	0							
Transfer (From)/To Restricted Funds	0	(3,414)	48,060	0	0	0	0							
Water Fund Operating Totals	(1,598,317)	(2,369,614)	(842,794)	(935,146)	(981,653)	(1,030,482)	(1,081,750)	1,064,521	1,087,721	1,106,809	1,120,146	1,133,639	1,147,292	1,161,123
Sewerage Fund														
Sewerage Services	(3,182,353)	(3,212,618)	(591,337)	(620,044)	(650,237)	(681,929)	(715,196)	929,281	909,635	815,575	806,411	812,235	818,043	823,832
New Loan Funds	(2,500,000)	(2,500,000)	0	0	0	0	0							
Transfer (From)/To Restricted Funds	(306,787)	(1,328,574)	(285,383)	(48,664)	(25,562)	(1,065)	24,901							
Sewerage Fund Operating Totals	(5,989,140)	(7,041,192)	(876,720)	(668,708)	(675,799)	(682,994)	(690,295)	929,281	909,635	815,575	806,411	812,235	818,043	823,832
All Funds Operating Totals	(20,809,878)	(36,583,414)	(16,164,919)	(14,021,075)	(13,884,812)	(14,555,837)	(14,434,396)	14,781,444	16,373,576	15,066,459	14,974,046	15,205,029	15,440,189	15,679,646
Capital														
General Fund	(363,000)	(553,000)	(363,000)	(368,445)	(373,971)	(379,580)	(385,273)	4,112,846	16,839,996	5,189,846	3,298,950	2,938,560	3,379,435	3,021,602
Water Supply Fund	0	0	0	0	0	0	0	796,830	1,568,127	25,082	106,988	142,921	181,046	221,462
Sewerage Services Fund	0	0	0	0	0	0	0	5,300,000	6,351,816	283,607	86,984	90,498	94,154	97,958
Total Capital	(363,000)	(553,000)	(363,000)	(368,445)	(373,971)	(379,580)	(385,273)	10,209,676	24,759,939	5,498,535	3,492,922	3,171,979	3,654,635	3,341,022
Total Operating & Capital	(21,172,878)	(37,136,414)	(16,527,919)	(14,389,520)	(14,258,783)	(14,935,417)	(14,819,669)	24,991,120	41,133,515	20,564,994	18,466,968	18,377,008	19,094,824	19,020,668

Estimated Budget Results

(Surplus)/Deficit 3,818,242 3,997,101 **4,037,075** 4,077,448 4,118,225 4,159,407 4,200,999

Add Depreciation Included in Above 3,818,242 3,997,101 **4,037,075** 4,077,448 4,118,225 4,159,407 4,200,999

Est. (Surplus)/Deficit before Dep'n 0 0 0 0 0 0 0

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
1 - General Fund								
0100-0001 - GENERAL PURPOSE INCOME								
0100-0002 - GENERAL RATE INCOME - NETT								
	0100-0004 - FARMLAND - RATES LEVIED	(4,130,022)	(4,109,368)	(4,214,960)	(4,320,334)	(4,428,342)	(4,539,051)	(4,652,527)
	0101-0004 - RESIDENTIAL - RATES LEVIED	(672,372)	(669,758)	(683,497)	(700,585)	(718,100)	(736,052)	(754,453)
	0102-0004 - BUSINESS - RATES LEVIED	(235,364)	(231,689)	(236,760)	(242,679)	(248,745)	(254,964)	(261,338)
	0120-0003 - GENERAL RATES ABANDONED	37,334	37,334	35,220	36,101	37,004	37,929	38,877
	0100-0002 - GENERAL RATE INCOME - NETT Total	(5,000,424)	(4,973,481)	(5,099,997)	(5,227,497)	(5,358,183)	(5,492,138)	(5,629,441)
0140-0002 - INTEREST ON OVERDUE GENERAL RATES								
	0140-0002 - INTEREST ON OVERDUE GENERAL RATES	(6,730)	(6,730)	(6,750)	(6,919)	(7,092)	(7,269)	(7,451)
	0140-0002 - INTEREST ON OVERDUE GENERAL RATES Total	(6,730)	(6,730)	(6,750)	(6,919)	(7,092)	(7,269)	(7,451)
0150-0002 - INTEREST ON INVESTMENTS								
	0150-0002 - INTEREST ON INVESTMENTS	(227,200)	(37,200)	(15,000)	(15,045)	(15,090)	(15,135)	(15,180)
	0150-0002 - INTEREST ON INVESTMENTS Total	(227,200)	(37,200)	(15,000)	(15,045)	(15,090)	(15,135)	(15,180)
0170-0002 - GRANTS & SUBSIDIES								
	0170-0002 - GRANTS & SUBSIDIES	(3,011,789)	(3,059,080)	(3,067,033)	(3,097,994)	(3,129,271)	(3,160,869)	(3,192,790)
	0170-0002 - GRANTS & SUBSIDIES Total	(3,011,789)	(3,059,080)	(3,067,033)	(3,097,994)	(3,129,271)	(3,160,869)	(3,192,790)
	0100-0001 - GENERAL PURPOSE INCOME Total	(8,246,143)	(8,076,491)	(8,188,780)	(8,347,455)	(8,509,636)	(8,675,411)	(8,844,862)
0250-0001 - GOVERNANCE								
0250-0002 - GOVERNANCE OPERATIONS								
	0250-0003 - GOVERNANCE - EMPLOYEE EXPENSES	415,447	468,047	453,976	463,011	474,496	486,266	498,329
	0251-0003 - GOVERNANCE - OTHER EXPENSES	8,365	8,365	8,448	8,575	8,703	8,834	8,967
	0270-0003 - MAYOR & COUNCILLORS EXPENSES	182,782	170,170	172,991	178,526	181,204	183,922	186,680
	0271-0003 - DELEGATES & MEMBERSHIP EXPENSES	79,415	81,799	81,693	82,917	84,160	85,423	86,704
	0250-0002 - GOVERNANCE OPERATIONS Total	686,009	728,381	717,108	733,029	748,563	764,445	780,680
	0250-0001 - GOVERNANCE Total	686,009	728,381	717,108	733,029	748,563	764,445	780,680

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
0300-0001 - ADMINISTRATION								
0300-0002 - CORPORATE SUPPORT OPERATIONS								
	0300-0003 - CORPORATE SUPPORT - INCOME	(110,448)	(161,811)	(107,153)	(108,224)	(109,306)	(110,399)	(111,503)
	0301-0003 - COUNCIL BUILDING EXPENSES	85,260	85,260	97,517	99,280	101,316	103,401	105,539
	0305-0003 - ADMINISTRATION - EMPLOYEE EXPENSES	938,536	938,536	857,841	874,909	896,601	918,833	941,617
	0310-0003 - OFFICE, COMPUTER & COMMUNICATION EXP	171,460	171,460	173,174	175,773	178,411	181,087	183,804
	0315-0003 - ADMINISTRATION EXPENSES	55,822	52,176	59,898	60,796	61,707	62,633	63,572
	0317-0003 - INTERNAL & EXTERNAL AUDIT EXPENSES	209,749	90,346	78,560	79,738	80,934	82,148	83,381
	0319-0003 - INTEREST EXPENSES	3,952	3,952	29,752	28,738	27,684	26,587	25,466
	0320-0003 - OTHER SUNDRY EXPENSES	4,392	4,392	8,036	8,157	8,279	8,403	8,528
	0325-0003 - COUNCIL INSURANCES	220,961	243,960	274,800	278,921	283,105	287,351	291,662
	0330-0003 - ASSET MANAGEMENT EXPENSES	78,413	78,413	51,197	51,965	52,744	53,535	54,338
	0345-0003 - DEPRECIATION - CORPORATE SUPPORT	72,794	72,794	73,522	74,258	75,000	75,750	76,508
	0300-0002 - CORPORATE SUPPORT OPERATIONS Total	1,730,891	1,579,478	1,597,144	1,624,311	1,656,475	1,689,329	1,722,912
0350-0002 - ENGINEERING & WORKS OPERATIONS								
	0350-0003 - ENGINEERING & WORKS - INCOME	(1,020)	(3,940)	(1,030)	(1,040)	(1,050)	(1,061)	(1,072)
	0351-0003 - ENGINEERING - EMPLOYEE EXPENSES	1,117,332	1,119,078	1,228,153	1,252,235	1,282,565	1,313,639	1,345,474
	0355-0003 - ENGINEERING - OFFICE EXPENSES	30,600	30,600	15,906	16,145	16,387	16,633	16,882
	0360-0003 - ENGINEERING - OTHER SUNDRY EXPENSES	10,200	10,200	10,302	10,457	10,614	10,773	10,935
	0370-0003 - DEPOT EXPENSES	99,959	146,919	100,729	102,424	104,157	105,928	107,741
	0395-0003 - DEPRECIATION - ENGINEERING & WORKS	59,208	59,208	59,801	60,399	61,003	61,613	62,229
	0350-0002 - ENGINEERING & WORKS OPERATIONS Total	1,316,279	1,362,065	1,413,861	1,440,620	1,473,676	1,507,525	1,542,189
0400-0002 - COUNCIL ELE								
	0400-2020-0001 - Annual Leave Entitlements	392,300	392,300	398,000	405,960	416,109	426,512	437,175
	0400-2020-0002 - Long Service Leave Entitlements	150,000	150,000	155,000	158,100	162,053	166,104	170,257
	0400-2850-0001 - Annual Leave On Cost Recovery	(392,300)	(392,300)	(398,000)	(405,960)	(416,109)	(426,512)	(437,175)
	0400-2850-0002 - Long Service Leave On Cost Recovery	(150,000)	(150,000)	(155,000)	(158,100)	(162,053)	(166,104)	(170,257)
	0400-0002 - COUNCIL ELE Total	0	0	0	0	0	0	0

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
0405-0002 - OTHER EMPLOYMENT OVERHEADS								
	0405-1400-0111 - Paid Parental Leave - Engineering	0	(27,140)	0	0	0	0	0
	0405-1400-0173 - Paid Parental Leave - Library	0	(27,140)	0	0	0	0	0
	0405-1450-0001 - Motor Vehicle Private Use Deductions	(23,400)	(50,400)	(23,634)	(23,989)	(24,349)	(24,714)	(25,085)
	0405-2000-0001 - Public Holidays	195,775	195,775	196,000	199,920	204,918	210,041	215,292
	0405-2000-0002 - Sick Leave	140,000	140,000	140,000	142,800	146,370	150,029	153,780
	0405-2000-0003 - Other Leave	15,000	69,280	15,000	15,300	15,683	16,075	16,477
	0405-2000-0100 - Employee On-Call Allowances	0	0	15,000	15,300	15,683	16,075	16,477
	0405-2030-0000 - Superannuation Contributions	450,000	450,000	560,000	571,200	585,480	600,117	615,120
	0405-2040-0000 - Workers Compensation Insurance	243,602	109,264	221,000	225,420	231,056	236,832	242,753
	0405-2050-0000 - Fringe Benefits Tax	20,000	20,000	20,000	20,300	20,605	20,914	21,228
5.2.3	0405-2060-0000 - Training Expenses	81,600	81,600	85,000	86,275	87,569	88,883	90,216
	0405-2070-0000 - Safety & Protective Clothing	18,819	28,819	26,000	26,390	26,786	27,188	27,596
	0405-2071-0000 - WHS - Anchor Points on various buildings	0	0	25,000	0	0	0	0
	0405-2090-0000 - Medical Reports & Tests	8,000	8,000	8,000	8,120	8,242	8,366	8,491
	0405-2091-0000 - Other Employment Costs	34,476	34,476	34,821	35,343	35,873	36,411	36,957
	0405-2485-0000 - Sick Leave - Insurance	900	900	1,750	1,776	1,803	1,830	1,857
	0405-2850-0001 - On-Cost Recovery - Superannuation	(450,000)	(450,000)	(560,000)	(571,200)	(585,480)	(600,117)	(615,120)
	0405-2850-0002 - On-Cost Recovery - Workers Comp	(243,602)	(243,602)	(221,000)	(225,420)	(231,056)	(236,832)	(242,753)
	0405-2850-0003 - On-Cost Recovery - Public Holidays	(195,775)	(195,775)	(196,000)	(199,920)	(204,918)	(210,041)	(215,292)
	0405-2850-0004 - On-Cost Recovery - All Other Items	(318,795)	(318,795)	(346,937)	(309,914)	(316,145)	(322,508)	(329,006)
	0405-0002 - OTHER EMPLOYMENT OVERHEADS Total	(23,400)	(174,738)	0	17,701	18,120	18,549	18,988
0430-0002 - CONTRIBUTIONS FROM OTHER WORKS								
	0430-0003 - CONT FROM WATER & SEWERAGE FUNDS	(255,002)	(255,002)	(260,102)	(264,004)	(267,964)	(271,983)	(276,062)
	0431-0003 - ADMINISTRATION CHARGES EIPP & CBP	(15,610)	(15,610)	(15,766)	(16,002)	(16,242)	(16,486)	(16,733)
	0432-0003 - STATE HIGHWAY 11 - MANAGEMENT COSTS	(13,142)	0	0	0	0	0	0
	0430-0002 - CONTRIBUTIONS FROM OTHER WORKS Total	(283,754)	(270,612)	(275,868)	(280,006)	(284,206)	(288,469)	(292,795)
0470-0002 - COUNCIL PLANT OPERATIONS								
	0470-0003 - PLANT & WORKSHOP INCOME	(111,654)	(111,654)	(80,500)	(81,305)	(82,118)	(82,939)	(83,769)
	0471-0003 - PLANT RUNNING EXPENSES - NETT COST	(579,232)	(579,232)	(585,024)	(593,799)	(602,706)	(611,747)	(620,924)
	0472-0003 - WORKSHOP EXPENSES	62,141	62,141	62,762	63,704	64,659	65,629	66,614
	0473-0003 - OTHER PLANT & WORKSHOP EXPENSES	6,375	6,375	6,439	6,536	6,634	6,734	6,835
	0485-0003 - DEPRECIATION - COUNCIL PLANT	736,997	736,997	744,367	751,811	759,329	766,922	774,591
	0470-0002 - COUNCIL PLANT OPERATIONS Total	114,627	114,627	148,044	146,947	145,798	144,599	143,347
	0300-0001 - ADMINISTRATION Total	2,854,643	2,610,820	2,883,181	2,949,573	3,009,863	3,071,533	3,134,641

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
	0500-0001 - PUBLIC ORDER & SAFETY							
1.4.3	0500-0002 - FIRE PROTECTION OPERATIONS							
	0500-0003 - FIRE PROTECTION - INCOME	(40,593)	(172,764)	(41,039)	(41,654)	(42,279)	(42,913)	(43,557)
	0501-0003 - FIRE PROTECTION CONTRIBUTIONS	152,252	206,028	210,148	213,300	216,499	219,746	223,042
	0502-0003 - FIRE PROTECTION EXPENSES	44,395	118,797	44,939	45,653	46,381	47,122	47,877
	0509-0003 - DEPRECIATION - FIRE PROTECTION	3,075	3,075	3,106	3,137	3,168	3,200	3,232
	0500-0002 - FIRE PROTECTION OPERATIONS Total	159,129	155,136	217,154	220,436	223,769	227,155	230,594
1.4.3	0510-0002 - EMERGENCY SERVICES OPERATIONS							
	0511-0003 - CONTRIBUTION TO SES	4,384	5,307	5,413	5,494	5,576	5,660	5,745
	0512-0003 - EMERGENCY SERVICE BUILDING EXPENSES	12,076	12,076	12,261	12,478	12,701	12,929	13,164
	0514-0003 - DEPRECIATION - EMERGENCY SERVICES	3,975	3,975	4,015	4,055	4,096	4,137	4,178
	0510-0002 - EMERGENCY SERVICES OPERATIONS Total	20,435	21,358	21,689	22,027	22,373	22,726	23,087
1.4.7	0515-0002 - ANIMAL CONTROL OPERATIONS							
	0515-0003 - ANIMAL CONTROL INCOME	(1,817)	(1,817)	(1,835)	(1,854)	(1,873)	(1,892)	(1,911)
	0516-0003 - ANIMAL CONTROL EXPENSES	113,466	113,466	114,604	116,323	118,067	119,838	121,636
	0530-0003 - DEPRECIATION - ANIMAL CONTROL	268	268	271	274	277	280	283
	0515-0002 - ANIMAL CONTROL OPERATIONS Total	111,917	111,917	113,040	114,743	116,471	118,226	120,008
	0500-0001 - PUBLIC ORDER & SAFETY Total	291,481	288,411	351,883	357,206	362,613	368,107	373,689
	0600-0001 - HEALTH SERVICES							
1.4.4	0600-0002 - HEALTH SERVICES OPERATIONS							
	0601-0003 - HEALTH SERVICES EMPLOYEE EXPENSES	208,710	208,710	221,827	226,204	231,739	237,411	243,223
	0603-0003 - HEALTH SERVICES OFFICE EXPENSES	10,721	10,721	10,828	10,991	11,156	11,324	11,494
	0607-0003 - HEALTH SERVICES OTHER SUNDRY EXPENSE	6,506	6,506	6,571	6,670	6,770	6,872	6,975
	0609-0003 - COVID-19 - COMPLIANCE EXPENSES	0	40,000	0	0	0	0	0
	0600-0002 - HEALTH SERVICES OPERATIONS Total	225,937	265,937	239,226	243,865	249,665	255,607	261,692
	0600-0001 - HEALTH SERVICES Total	225,937	265,937	239,226	243,865	249,665	255,607	261,692

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
	0650-0001 - ENVIRONMENT							
4.1.3	0655-0002 - NOXIOUS PLANTS OPERATIONS							
	0655-0003 - CONTRIBUTION TO CMCC	110,195	110,627	112,840	115,661	118,553	121,517	124,555
	0655-0002 - NOXIOUS PLANTS OPERATIONS Total	110,195	110,627	112,840	115,661	118,553	121,517	124,555
	0700-0002 - ENVIRONMENT & LEVEE PROTECTION							
	0701-0003 - ENVIRONMENT & LEVEE EXPENSES	57,120	57,120	55,090	55,916	56,755	57,606	58,470
	0715-0003 - DEPRECIATION - ENVIRONMENT & LEVEE	108,673	108,673	109,759	110,857	111,965	113,085	114,215
	0700-0002 - ENVIRONMENT & LEVEE PROTECTION Total	165,793	165,793	164,849	166,773	168,720	170,691	172,685
4.2.2	0750-0002 - DWM COLLECTION OPERATIONS							
	0750-0003 - ANNUAL GARBAGE CHARGES LEVIED - NETT	(316,423)	(322,499)	(341,798)	(358,888)	(376,831)	(395,673)	(415,457)
	0752-0003 - OTHER GARBAGE CHARGES INCOME	(17,549)	(17,549)	(17,800)	(18,431)	(19,132)	(19,863)	(20,626)
	0755-0003 - DWM COLLECTION EXPENSES	152,621	152,621	154,147	156,459	158,806	161,188	163,605
	0750-0002 - DWM COLLECTION OPERATIONS Total	(181,351)	(187,427)	(205,451)	(220,860)	(237,157)	(254,348)	(272,478)
4.2.1	0800-0002 - WASTE DISPOSAL OPERATIONS							
	0800-0003 - WASTE DISPOSAL INCOME	(7,319)	(167,341)	(7,392)	(7,467)	(7,542)	(7,618)	(7,694)
	0801-0003 - WASTE DISPOSAL EXPENSES	285,357	285,357	263,223	267,184	271,205	275,286	279,429
	0820-0003 - DEPRECIATION - GARBAGE DISPOSAL	6,445	6,445	6,510	6,575	6,641	6,707	6,774
	0800-0002 - WASTE DISPOSAL OPERATIONS Total	284,483	124,461	262,341	266,292	270,304	274,375	278,509
	0850-0002 - OTHER SANITATION & GARBAGE							
	0850-0002 - OTHER SANITATION & GARBAGE	1,026	1,026	1,037	1,053	1,069	1,085	1,101
	0850-0002 - OTHER SANITATION & GARBAGE Total	1,026	1,026	1,037	1,053	1,069	1,085	1,101
1.4.5	0900-0002 - STREET CLEANING OPERATIONS							
	0900-0002 - STREET CLEANING OPERATIONS	155,934	156,516	157,493	160,680	163,956	167,325	170,790
	0900-0002 - STREET CLEANING OPERATIONS Total	155,934	156,516	157,493	160,680	163,956	167,325	170,790
4.3.1	0950-0002 - STORMWATER DRAINAGE OPERATIONS							
	0950-0003 - STORMWATER DRAINAGE EXPENSES	25,500	25,500	25,755	26,141	26,533	26,931	27,335
	0960-0003 - DEPRECIATION - STORMWATER DRAINAGE	40,547	25,178	25,430	25,684	25,941	26,200	26,462
	0950-0002 - STORMWATER DRAINAGE OPERATIONS Total	66,047	50,678	51,185	51,825	52,474	53,131	53,797
	0650-0001 - ENVIRONMENT Total	602,127	421,674	544,294	541,424	537,919	533,776	528,959

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
	1000-0001 - COMMUNITY SERVICES & EDUCATION							
1.2.1	1050-0002 - YOUTH SERVICES OPERATIONS							
	1050-0003 - YOUTH SERVICES INCOME	(27,592)	(44,785)	(27,868)	(28,147)	(28,429)	(28,713)	(29,000)
	1051-0003 - YOUTH SERVICES EXPENSES	30,765	47,958	31,072	31,406	31,744	32,085	32,430
	1050-0002 - YOUTH SERVICES OPERATIONS Total	3,173	3,173	3,204	3,259	3,315	3,372	3,430
1.2.1	1060-0002 - VACATION CARE SERVICES OPERATIONS							
	1060-0003 - VACATION CARE INCOME	(12,607)	(12,607)	(12,733)	(12,861)	(12,989)	(13,119)	(13,250)
	1061-0003 - VACATION CARE EXPENSES	23,817	23,817	24,055	24,536	25,149	25,778	26,422
	1060-0002 - VACATION CARE SERVICES OPERATIONS Total	11,210	11,210	11,322	11,675	12,160	12,659	13,172
1.2.1	1100-0002 - OTHER COMMUNITY SERVICES OPERATIONS							
	1100-0003 - OTHER COMMUNITY SERVICES INCOME	(51,909)	(76,543)	(52,428)	(52,952)	(53,482)	(54,017)	(54,557)
	1101-0003 - OTHER COMMUNITY SERVICES EXPENSES	51,909	76,543	52,428	0	0	0	0
	1100-0002 - OTHER COMMUNITY SERVICES OPERATIONS Total	0	0	0	(52,952)	(53,482)	(54,017)	(54,557)
	1000-0001 - COMMUNITY SERVICES & EDUCATION Total	14,383	14,383	14,526	(38,018)	(38,007)	(37,986)	(37,955)
	1150-0001 - HOUSING & COMMUNITY SERVICES							
	1150-0002 - PUBLIC CEMETERIES OPERATIONS							
	1150-0003 - PUBLIC CEMETERIES INCOME	(36,389)	(36,938)	(36,753)	(37,120)	(37,492)	(37,867)	(38,245)
	1151-0003 - PUBLIC CEMETERIES EXPENSES	87,514	87,791	88,904	90,273	91,699	93,148	94,621
	1165-0003 - DEPRECIATION - PUBLIC CEMETERIES	1,528	1,528	1,543	1,558	1,574	1,590	1,606
	1150-0002 - PUBLIC CEMETERIES OPERATIONS Total	52,653	52,381	53,694	54,711	55,781	56,871	57,982
1.1.5	1200-0002 - COUNCIL HOUSING OPERATIONS							
	1200-0003 - COUNCIL HOUSING INCOME	(84,534)	(84,839)	(84,890)	(85,740)	(86,597)	(87,464)	(88,339)
	1201-0003 - COUNCIL HOUSING EXPENSES	58,753	58,753	60,002	61,475	62,995	64,565	66,186
	1210-0003 - DEPRECIATION - COUNCIL HOUSING	19,121	19,121	19,313	19,507	19,702	19,899	20,098
	1200-0002 - COUNCIL HOUSING OPERATIONS Total	(6,660)	(6,965)	(5,575)	(4,758)	(3,900)	(3,000)	(2,055)
	1250-0002 - STREET LIGHTING OPERATIONS							
	1250-0003 - STREET LIGHTING INCOME	(30,000)	(30,000)	(30,000)	(31,000)	(32,000)	(33,000)	(34,000)
	1251-0003 - STREET LIGHTING EXPENSES	127,320	127,320	118,593	119,779	120,977	122,187	123,409
	1250-0002 - STREET LIGHTING OPERATIONS Total	97,320	97,320	88,593	88,779	88,977	89,187	89,409
	1300-0002 - TOWN PLANNING OPERATIONS							
	1300-0003 - TOWN PLANNING INCOME	(15,300)	(15,300)	(15,453)	(15,608)	(15,764)	(15,922)	(16,081)
	1301-0003 - TOWN PLANNING EXPENSES	1,020	1,020	1,030	1,045	1,061	1,077	1,093
	1300-0002 - TOWN PLANNING OPERATIONS Total	(14,280)	(14,280)	(14,423)	(14,563)	(14,703)	(14,845)	(14,988)
	1150-0001 - HOUSING & COMMUNITY SERVICES Total	129,033	128,456	122,289	124,169	126,155	128,213	130,348

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
1400-0001 - RECREATION & CULTURE								
3.2.3	1400-0002 - PUBLIC LIBRARIES OPERATIONS							
	1400-0003 - PUBLIC LIBRARIES INCOME	(153,193)	(188,531)	(153,980)	(156,769)	(159,617)	(162,526)	(165,496)
	1401-0003 - PUBLIC LIBRARIES EMPLOYEE EXPENSES	268,108	268,108	278,272	283,808	290,844	298,053	305,443
	1405-0003 - PUBLIC LIBRARIES ADMIN EXPENSES	101,465	101,465	97,074	99,053	101,076	103,144	105,259
	1410-0003 - PUBLIC LIBRARIES OTHER EXPENSES	70,060	105,398	67,832	68,578	69,332	70,095	70,866
	1415-0003 - PUBLIC LIBRARIES BUILDING EXPENSES	24,491	24,491	24,797	25,222	25,657	26,100	26,552
	1445-0003 - DEPRECIATION - PUBLIC LIBRARIES	46,654	46,654	47,121	47,593	48,070	48,550	49,035
	1400-0002 - PUBLIC LIBRARIES OPERATIONS Total	357,585	357,585	361,116	367,485	375,362	383,416	391,659
	1450-0002 - OTHER CULTURAL SERVICES							
	1450-0002 - OTHER CULTURAL SERVICES	9,813	9,621	9,717	9,960	10,209	10,464	10,726
	1450-0002 - OTHER CULTURAL SERVICES Total	9,813	9,621	9,717	9,960	10,209	10,464	10,726
3.2.2	1500-0002 - SWIMMING POOLS OPERATIONS							
	1500-0003 - SWIMMING POOL INCOME	(65,868)	(47,075)	(66,526)	(67,191)	(67,863)	(68,542)	(69,228)
	1501-0003 - SWIMMING POOL EXPENSES	238,258	238,477	256,184	260,167	264,219	268,345	272,543
	1525-0003 - DEPRECIATION - SWIMMING POOLS	41,582	41,582	41,998	42,418	42,842	43,270	43,703
	1500-0002 - SWIMMING POOLS OPERATIONS Total	213,972	232,984	231,656	235,394	239,198	243,073	247,018
3.2.4	1550-0002 - SPORTING COMPLEX OPERATIONS							
	1550-0003 - SPORTING COMPLEX INCOME	(35,598)	(20,000)	(38,954)	(39,343)	(39,736)	(40,133)	(40,535)
	1551-0003 - SPORTING COMPLEX EXPENSES	152,326	152,287	153,996	156,319	158,690	161,106	163,566
	1585-0003 - DEPRECIATION - SPORTING COMPLEX	111,514	111,514	112,628	113,754	114,892	116,041	117,202
	1550-0002 - SPORTING COMPLEX OPERATIONS Total	228,242	243,801	227,670	230,730	233,846	237,014	240,233
3.2.4	1600-0002 - SPORTING GROUNDS & OVALS OPERATIONS							
	1600-0003 - SPORTING GROUNDS INCOME	(7,842)	(756,311)	(2,220)	(2,242)	(2,264)	(2,287)	(2,310)
	1601-0003 - SPORTING GROUNDS EXPENSES	191,810	191,810	172,974	175,677	178,536	181,443	184,400
	1645-0003 - DEPRECIATION - SPORTING GROUNDS	42,571	42,571	42,997	43,427	43,862	44,301	44,744
	1600-0002 - SPORTING GROUNDS & OVALS OPERATIONS Total	226,539	(521,930)	213,751	216,862	220,134	223,457	226,834
3.2.1	1650-0002 - PARKS & GARDENS OPERATIONS							
	1650-0003 - PARKS & GARDENS INCOME	0	(56,388)	0	0	0	0	0
	1651-0003 - PARKS & GARDENS EXPENSES	296,717	353,105	293,987	298,361	302,801	307,307	311,880
	1675-0003 - DEPRECIATION - PARKS & GARDENS	32,037	32,037	32,357	32,681	33,007	33,337	33,670
	1650-0002 - PARKS & GARDENS OPERATIONS Total	328,754	328,754	326,344	331,042	335,808	340,644	345,550

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
3.2.4	1700-0002 - SHOWGROUND - RACECOURSE OPERATIONS							
	1700-0003 - SHOWGROUND - RACECOURSE INCOME	(38,684)	(1,754,522)	(39,071)	(39,462)	(39,857)	(40,256)	(40,659)
	1701-0003 - SHOWGROUND - RACECOURSE EXPENSES	237,156	237,380	228,115	231,601	235,153	238,763	242,434
	1725-0003 - DEPRECIATION - SHOWGROUND-RACECOURSE	50,184	50,184	50,686	51,192	51,705	52,222	52,744
	1700-0002 - SHOWGROUND - RACECOURSE OPERATIONS Total	248,656	(1,466,958)	239,730	243,331	247,001	250,729	254,519
	1400-0001 - RECREATION & CULTURE Total	1,613,561	(816,143)	1,609,984	1,634,804	1,661,558	1,688,797	1,716,539
	1750-0001 - MINING MANUFACTURING & CONSTRUCTION							
	1750-0002 - BUILDING CONTROL OPERATIONS							
	1750-0003 - BUILDING CONTROL INCOME	0	(494)	0	0	0	0	0
	1751-0003 - BUILDING CONTROL EXPENSES	523	523	528	536	544	552	560
	1750-0002 - BUILDING CONTROL OPERATIONS Total	523	29	528	536	544	552	560
4.2.3	1800-0002 - MT FOSTER QUARRY OPERATIONS							
	1800-0003 - MT FOSTER QUARRY INCOME	(5,228)	(6,183)	(5,280)	(5,333)	(5,386)	(5,440)	(5,494)
	1801-0003 - MT FOSTER QUARRY EXPENSES	20,543	20,523	10,278	10,435	10,594	10,756	10,920
	1820-0003 - DEPRECIATION - MT FOSTER QUARRY	0	0	0	0	0	0	0
	1800-0002 - MT FOSTER QUARRY OPERATIONS Total	15,315	14,340	4,998	5,102	5,208	5,316	5,426
4.2.3	1900-0002 - GRAVEL PITS OPERATIONS							
	1900-0003 - GRAVEL PITS INCOME	(100,000)	0	0	0	0	0	0
	1901-0003 - GRAVEL PITS EXPENDITURE	90,000	0	0	0	0	0	0
	1900-0002 - GRAVEL PITS OPERATIONS Total	(10,000)	0	0	0	0	0	0
	1750-0001 - MINING MANUFACTURING & CONSTRUCTION Total	5,838	14,369	5,526	5,638	5,752	5,868	5,986

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
2000-0001 - TRANSPORT & COMMUNICATION								
3.1.1	2000-0002 - LOCAL ROADS & BRIDGES M&R							
	2000-0003 - LOCAL SHIRE ROADS - INCOME	(982,887)	(2,941,895)	(1,354,029)	(655,258)	(655,258)	(655,258)	(655,258)
	2005-0003 - LOCAL SHIRE BRIDGES - INCOME	0	(858,220)	0	0	0	0	0
	2010-0003 - URBAN SEALED ROADS - M & R	55,319	95,319	55,872	56,710	57,561	58,424	59,300
	2050-0003 - URBAN UNSEALED ROADS - M & R	26,461	36,461	26,726	27,127	27,534	27,947	28,366
	2100-0003 - RURAL SEALED ROADS - M & R	367,200	507,200	370,872	376,435	382,082	387,813	393,630
	2150-0003 - RURAL UNSEALED ROADS - M & R	1,020,000	1,056,717	1,030,200	1,045,653	1,061,338	1,077,258	1,093,417
	2200-0003 - RURAL SHIRE BRIDGES - M & R	15,300	15,300	15,453	15,685	15,920	16,159	16,401
	2045-0003 - DEPRECIATION - URBAN SEALED ROADS	142,227	160,888	162,497	164,122	165,763	167,421	169,095
	2095-0003 - DEPRECIATION - URBAN UNSEALED ROADS	5,866	3,776	3,814	3,852	3,891	3,930	3,969
	2145-0003 - DEPRECIATION - RURAL SEALED ROADS	621,095	712,880	720,009	727,209	734,481	741,826	749,244
	2195-0003 - DEPRECIATION - RURAL UNSEALED ROADS	213,670	139,172	140,564	141,970	143,390	144,824	146,272
	2245-0003 - DEPRECIATION - RURAL BRIDGES	123,482	141,314	142,727	144,154	145,596	147,052	148,523
	2000-0002 - LOCAL ROADS & BRIDGES M&R Total	1,607,733	(931,088)	1,314,705	2,047,659	2,082,298	2,117,396	2,152,959
3.1.1	2250-0002 - REGIONAL ROADS & BRIDGES M & R							
	2250-0003 - REGIONAL ROADS - INCOME	(1,654,000)	(2,024,187)	(3,318,000)	(2,055,390)	(1,671,944)	(2,088,663)	(1,705,550)
	2260-0003 - REGIONAL SEALED ROADS - M & R	667,029	637,216	673,699	680,436	687,240	694,112	701,053
	2280-0003 - REGIONAL UNSEALED ROADS - M & R	99,243	99,243	103,292	104,325	105,368	106,422	107,486
	2300-0003 - REGIONAL BRIDGES - M & R	16,728	16,728	16,895	17,064	17,235	17,407	17,581
	2275-0003 - DEPRECIATION - REGIONAL SEALED ROADS	612,164	771,706	779,423	787,217	795,089	803,040	811,070
	2295-0003 - DEPRECIATION - REGIONAL UNSEALED RDS	24,303	15,450	15,605	15,761	15,919	16,078	16,239
	2345-0003 - DEPRECIATION - REGIONAL BRIDGES	56,567	61,180	61,792	62,410	63,034	63,664	64,301
	2250-0002 - REGIONAL ROADS & BRIDGES M & R Total	(177,966)	(422,664)	(1,667,294)	(388,177)	11,941	(387,940)	12,180
3.1.1	2350-0002 - STATE HIGHWAY 11 - RMS WORKS							
	2350-0003 - SH 11 - RMCC - INCOME	(156,616)	0	0	0	0	0	0
	2351-0003 - SH 11 - RMCC - EXPENSES	156,616	0	0	0	0	0	0
	2350-0002 - STATE HIGHWAY 11 - RMS WORKS Total	0	0	0	0	0	0	0
	2400-0002 - PARKING AREAS							
	2400-0002 - PARKING AREAS	5,100	5,100	5,151	5,228	5,306	5,386	5,467
	2400-0002 - PARKING AREAS Total	5,100	5,100	5,151	5,228	5,306	5,386	5,467

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
1.4.6	2450-0002 - FOOTPATHS & CYCLEWAYS							
	2455-0003 - FOOTPATHS & CYCLEWAYS - EXPENSES	35,700	35,700	36,057	36,778	37,697	38,640	39,606
	2495-0003 - DEPRECIATION - FOOTPATHS & CYCLEWAYS	52,086	36,004	36,364	36,728	37,095	37,466	37,841
	2450-0002 - FOOTPATHS & CYCLEWAYS Total	87,786	71,704	72,421	73,506	74,792	76,106	77,447
1.4.6	2500-0002 - KERB & GUTTERING							
	2505-0003 - KERB & GUTTERING - EXPENSES	26,138	26,138	26,399	26,927	27,600	28,290	28,997
	2500-0002 - KERB & GUTTERING Total	26,138	26,138	26,399	26,927	27,600	28,290	28,997
3.1.3	2550-0002 - AERODROMES							
	2550-0003 - AERODROMES - INCOME	(8,600)	(2,313,310)	(50,686)	(51,613)	(52,772)	(53,959)	(55,175)
	2555-0003 - AERODROMES - EXPENSES	80,047	102,456	123,106	125,274	127,690	130,159	132,682
	2570-0003 - DEPRECIATION - AERODROMES	19,049	19,049	19,239	19,431	19,626	19,822	20,020
	2550-0002 - AERODROMES Total	90,496	(2,191,805)	91,659	93,092	94,544	96,022	97,527
	2600-0002 - BUS SHELTERS							
	2605-0003 - BUS SHELTERS - EXPENSES	2,101	2,101	2,122	2,154	2,186	2,219	2,252
	2620-0003 - DEPRECIATION - BUS SHELTERS	362	362	366	370	374	378	382
	2600-0002 - BUS SHELTERS Total	2,463	2,463	2,488	2,524	2,560	2,597	2,634
2.2.2	2650-0002 - ANCILLARY SERVICES							
	2655-0003 - WARREN TOWN ANCILLARY - EXPENSES	57,467	37,467	58,042	58,914	59,798	60,695	61,605
	2660-0003 - NEVERTIRE VILLAGE ANCILLARY EXPENSES	20,000	40,000	20,200	20,503	20,811	21,123	21,440
	2670-0003 - COLLIE VILLAGE ANCILLARY EXPENSES	17,970	17,970	18,150	18,422	18,698	18,978	19,263
	2680-0003 - RURAL ADDRESSING EXPENSES	2,000	2,000	2,000	2,030	2,060	2,091	2,122
	2690-0003 - DEPRECIATION - ANCILLARY SERVICES	9,147	9,147	9,238	9,330	9,423	9,517	9,612
	2650-0002 - ANCILLARY SERVICES Total	106,584	106,584	107,630	109,199	110,790	112,404	114,042
	2000-0001 - TRANSPORT & COMMUNICATION Total	1,748,334	(3,333,568)	(46,841)	1,969,958	2,409,831	2,050,261	2,491,253

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
2700-0001 - ECONOMIC AFFAIRS								
2750-0002 - TOURISM & AREA PROMOTION								
	2750-0003 - TOURISM & AREA PROMOTION - INCOME	(1,500)	0	(1,000)	(1,010)	(1,020)	(1,030)	(1,040)
	2755-0003 - INFORMATION CENTRE - EXPENSES	32,827	31,327	33,213	33,753	34,305	34,868	35,440
	2790-0003 - DEPRECIATION - TOURIM & AREA PROMOTE	10,262	10,262	10,364	10,468	10,573	10,679	10,785
	2750-0002 - TOURISM & AREA PROMOTION Total	41,589	41,589	42,577	43,211	43,858	44,517	45,185
2800-0002 - SALEYARDS & MARKETS								
	2800-0003 - SALEYARDS - EXPENSES	806	881	817	832	847	863	879
	2800-0002 - SALEYARDS & MARKETS Total	806	881	817	832	847	863	879
2850-0002 - PROJECTS & INFRASTRUCTURE								
	2850-0003 - ECONOMIC DEVELOPMENT - INCOME	0	(3,257,183)	(255,588)	0	0	0	0
	2855-0003 - PROJECTS & INFRASST EMPLOYEE EXPENSES	232,875	240,129	284,231	289,865	297,008	304,328	311,830
2.1.2	2860-0003 - ECONOMIC DEVELOPMENT PROGRAM EXPENSE	30,000	1,231,809	285,888	30,755	31,216	31,684	32,159
	2850-0002 - ECONOMIC DEVELOPMENT Total	262,875	(1,785,245)	314,531	320,620	328,224	336,012	343,989
2900-0002 - PRIVATE WORKS								
	2900-0003 - PRIVATE WORKS - INCOME	(75,276)	(75,276)	(36,029)	(36,389)	(36,753)	(37,121)	(37,492)
	2905-0003 - PRIVATE WORKS - EXPENSES	62,730	62,730	32,357	32,842	33,335	33,835	34,343
	2900-0002 - PRIVATE WORKS Total	(12,546)	(12,546)	(3,672)	(3,547)	(3,418)	(3,286)	(3,149)
2920-0002 - OTHER BUSINESS UNDERTAKINGS								
	2920-0003 - OTHER BUSINESS NEI - INCOME	(52,432)	(52,439)	(52,956)	(53,486)	(54,021)	(54,561)	(55,106)
	2922-0003 - OTHER BUSINESS NEI - EXPENSES	102,112	96,565	96,887	99,874	102,973	106,191	109,530
	2995-0003 - DEPRECIATION - OTHER BUSINESS NEI	47,614	47,614	48,090	48,571	49,056	49,547	50,042
	2920-0002 - OTHER BUSINESS UNDERTAKINGS Total	97,294	91,740	92,021	94,959	98,008	101,177	104,466
	2700-0001 - ECONOMIC AFFAIRS Total	390,018	(1,663,581)	446,274	456,075	467,519	479,283	491,370

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
2997-0001 - GENERAL FUND - NEW LOANS								
2997-0002 - GENERAL FUND - NEW LOANS								
	2997-0003 - SWIMMING POOL REFURBISHMENT LOAN	(750,000)	(750,000)	0	0	0	0	0
2997-0001 - GENERAL FUND - NEW LOANS Total		(750,000)	(750,000)	0	0	0	0	0
2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL								
2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL								
37-0305 -	2998-1997-0305 - Restricted Funds - Council Chambers	0	(1,304,356)	0	0	0	0	0
37-0470 -	2998-1997-0470 - Restricted Funds - Heavy Plant	0	(547,428)	0	0	0	0	0
37-0800 -	2998-1997-0800 - Restricted Funds - DWM - Ewenmar Dep	0	(102,880)	0	0	0	0	0
37-2015 -	2998-1997-2015 - Restricted Funds - CBD Upgrade	0	(19,372)	0	0	0	0	0
37-2050 -	2998-1997-2050 - Restricted Funds - Nevertire Sts Upg	0	(50,000)	0	0	0	0	0
37-2200 -	2998-1997-2200 - Restricted Funds - Bridge Renewal	0	(300,000)	0	0	0	0	0
37-2210 -	2998-1997-2210 - Restricted Funds - Overflow Bridge	0	(85,000)	0	0	0	0	0
37-9000 -	2998-1997-9000 - Restricted Funds - Infrastructure	0	(220,000)	0	0	0	0	0
2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL Total		0	(2,629,036)	0	0	0	0	0
2998-0001 - INTERNAL RESTRICTED FUNDS - CAPITAL Total		0	(2,629,036)	0	0	0	0	0
2999-0001 - DEPRECIATION ESTIMATE BALANCE ITEM								
2999-0002 - DEPRECIATION ESTIMATE BALANCE ITEM								
	2999-0002 - DEPRECIATION ESTIMATE BALANCE ITEM	(3,315,067)	(3,490,608)	(3,525,516)	(3,560,773)	(3,596,384)	(3,632,348)	(3,668,669)
2999-0001 - DEPRECIATION ESTIMATE BALANCE ITEM Total		(3,315,067)	(3,490,608)	(3,525,516)	(3,560,773)	(3,596,384)	(3,632,348)	(3,668,669)

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
3000-0001 - CURRENT ASSETS								
3040-0002 - INVENTORIES & OTHER ASSET - CURRENT								
	3060-0004 - EMPLOYEE TOOLS PURCHASES	3,869	8,869	3,908	3,967	4,027	4,087	4,148
	3040-0002 - INVENTORIES & OTHER ASSET - CURRENT Total	3,869	8,869	3,908	3,967	4,027	4,087	4,148
3100-0001 - NON CURRENT ASSETS								
3200-0002 - PROPERTY PLANT & EQUIPMENT ASSETS								
	3210-4000-0100 - Engineering - P&E - Traffic Counters	5,000	5,000	0	0	0	0	0
	3210-4000-0500 - Defibrillators - Depot, Camp Quarters & Waste Depot	0	0	10,000	0	0	0	0
	3210-4000-0200 - Depot - P&E - CCTV Installation	38,150	21,183	0	0	0	0	0
	3210-4020-0005 - Administration - OE - Purchases	33,773	32,011	8,000	8,160	8,364	8,573	8,787
	3210-4020-0010 - Engineering - OE - Purchases	0	0	15,000	0	0	0	0
	3210-4040-0005 - Admin - F&F - Purchases	0	1,572	0	0	0	0	0
3.2.7	3210-4100-0005 - Council Building Renovations/Fitout	0	1,524,356	0	0	0	0	0
	3210-4120-0005 - Depot Improvements	0	16,967	0	0	0	0	0
	3210-0004 - ADMINISTRATION - CAPITAL EXPENSES	76,923	1,601,089	33,000	8,160	8,364	8,573	8,787
1.4.7	3260-4120-0005 - Animal Shelter Electricity	0	0	6,000	0	0	0	0
	3260-0004 - PUBLIC ORDER - CAPITAL EXPENSES	0	0	6,000	0	0	0	0
4.2.1	3310-4120-0005 - Ewenmar Waste Depot - Upgrade	0	258,538	0	0	0	0	0
	3310-0004 - ENVIRONMENT - CAPITAL EXPENSES	0	258,538	0	0	0	0	0
1.1.5	3330-4100-0005 - Dwellings Construction X 2	0	134,000	0	0	0	0	0
1.1.5	3330-4100-0010 - Sale of 39 Garden Avenue Dwelling	0	(190,000)	0	0	0	0	0
	3330-4120-0100 - Warren Lawn Cemetery - Stage 3	90,000	90,000	60,000	0	0	0	0
	3330-0004 - HOUSING & COMMUNITY -CAPITAL EXPENSES	90,000	34,000	60,000	0	0	0	0

C.S.P. Ref	Description	2020/21		2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
		2020/21 Original Estimate	Amended Estimate					
3.2.3	3360-4000-0010 - Library - Architectural Fee - Building Extention	0	0	6,800	0	0	0	0
3.2.2	3360-4005-0010 - Swimming Pool - Plant & Equipment	0	2,104	0	0	0	0	0
3.2.2	3360-4005-0015 - Swimming Pool Refurbishment	750,000	750,000	0	0	0	0	0
3.2.2	3360-4005-0020 - Disabled Lift - Swimming Pool	0	12,311	0	0	0	0	0
3.2.2	3360-4005-0025 - Swimming Pool - CCTV	0	0	16,000	0	0	0	0
3.2.2	3360-4005-0030 - Swimming Pool - Double Gates	0	0	3,000	0	0	0	0
3.2.2	3360-4005-0035 - Swimming Pool - Shelving & Concreting	0	0	5,000	0	0	0	0
3.2.4	3360-4010-0015 - Gym Equipment - Sports Complex	9,625	9,625	9,720	9,866	10,014	10,164	10,316
3.2.4	3360-4010-0020 - Evaporative Aircon - Sports Complex	13,800	10,342	0	0	0	0	0
3.2.4	3360-4010-0030 - Bain Marie - Sports Complex	2,400	1,242	0	0	0	0	0
3.2.4	3360-4010-0035 - Projector & Screen - Sports Complex	3,600	3,718	0	0	0	0	0
3.2.4	3360-4010-0040 - TV Antenna & Ports - Sports Complex	1,800	1,127	0	0	0	0	0
3.2.4	3360-4010-0045 - Wireless Scoreboard - Sports Complex	8,000	8,000	8,000	0	0	0	0
3.2.1	3360-4015-0010 - Carter Oval Redevelopment	0	1,256,499	0	0	0	0	0
3.2.1	3360-4015-0016 - Shade Sails - Skate Park Tables/BBQ	0	15,469	0	0	0	0	0
3.2.1	3360-4015-0017 - Carter Oval Cricket Facilities	0	125,000	0	0	0	0	0
3.2.2	3360-4015-0020 - Splash Park - Carter Oval	0	608,000	0	0	0	0	0
3.2.1	3360-4030-0010 - Enhancing Equestrian Horse Events	0	1,445,468	0	0	0	0	0
3.2.1	3360-4030-0015 - Switchboard Upgrade Showground	0	120,000	0	0	0	0	0
3.2.1	3360-4030-0020 - Judges Box Upgrade - Showground	0	40,370	0	0	0	0	0
3.2.1	3360-4030-0025 - Camp Area & Cattle Yards Upgrade	0	110,000	0	0	0	0	0
1.4.6	3360-4050-0005 - Warren CBD - Toilet Installation	0	161,942	0	0	0	0	0
3.2.1	3360-4050-0010 - Netball Courts - Irrigation & Turf	0	30,000	0	0	0	0	0
3.2.1	3360-4050-0015 - Carter Oval Lighting	0	274,166	0	0	0	0	0
3.2.1	3360-4050-0020 - Skate Park - Shade Shelter	0	108,391	0	0	0	0	0
3.2.2	3360-4050-0025 - Swimming Pool Shade Shelters	0	112,292	0	0	0	0	0
3.1.4	3360-4050-0030 - Pathway Structures	0	29,792	0	0	0	0	0
	3360-4050-0035 - Warren Cemetery Upgrade - Toilet	0	82,292	0	0	0	0	0
	3360-0004 - RECREATION - CAPITAL EXPENSES	789,225	5,318,150	48,520	9,866	10,014	10,164	10,316

C.S.P. Ref	Description	2020/21		2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
		Original Estimate	Amended Estimate					
3.1.1	3420-4320-0001 - Urban Sealed Roads - Reseals	52,530	52,530	55,000	55,000	55,000	55,000	55,000
1.4.6	3420-4320-0004 - Footpath Replacement	7,956	7,956	0	0	0	0	0
1.4.6	3420-4320-0005 - CBD Improvement	0	19,372	0	0	0	0	0
3.1.3	3420-4320-0010 - Warren Town Streets Upgrade	254,030	0	0	0	0	0	0
3.1.3	3420-4320-0110 - Airport Redevelopment	0	2,284,210	0	0	0	0	0
3.1.5	3420-4320-0200 - Nevertire Village Streets Upgrade	0	104,681	0	0	0	0	0
3.1.1	3420-4320-2000 - Rural Sealed Roads - Reseals	550,800	550,800	600,258	400,258	400,258	400,258	400,258
3.1.1	3420-4320-2001 - Road Rehabilitation -to be determined	0	0	48,500	431,541	434,940	438,386	441,884
3.1.1	3420-4320-2002 - Nevertire-Bogan Rd -Railway Crossing	0	11,894	0	0	0	0	0
3.1.1	3420-4320-2004 - Nevertire-Bogan Rd - Seg 02	0	610,400	0	0	0	0	0
3.1.1	3420-4320-2008 - Old Warren Road - Seg 22 & 24	0	712,400	0	0	0	0	0
3.1.1	3420-4320-2010 - Ellengerah Road - Seg 20 & 22	0	432,200	873,464	0	0	0	0
3.1.1	3420-4320-2012 - Dandaloo Rd (Tyrie Rd) - Seg 00 & 02	0	244,008	0	0	0	0	0
3.1.1	3420-4320-3000 - Rural Unsealed Roads - Resheeting	408,000	328,738	0	184,463	196,422	209,248	222,953
3.1.2	3420-4320-4000 - Regional Sealed Roads - Reseals	200,000	200,000	654,114	381,855	385,674	397,571	401,547
3.1.2	3420-4320-4001 - Regional Sealed Roads - Recycling	0	0	0	0	404,000	0	404,000
3.1.2	3420-4320-4003 - RR 333 - Carinda Rd - Repair Program	0	0	120,000	0	0	0	0
3.1.2	3420-4320-4004 - RR 333 - Carinda Road - Intersection	0	100,000	0	0	0	0	0
3.1.2	3420-4320-4010 - RR 347 - Collie-Trangie Rd - Rehab	600,000	800,000	0	0	0	0	0
3.1.2	3420-4320-4020 - RR 7515 - Warren Road - Rehab	0	0	1,679,000	0	0	0	0
3.1.2	3420-4320-5502 - Tenandra Bridge Renewal - RR7515	0	50,000	0	0	0	0	0
3.1.2	3420-4320-5517 - Newe Park Bridge Renewal - RR7515	0	50,000	0	0	0	0	0
3.1.1	3420-4320-6000 - Wonbobbie Bridge Renewal - SR30	0	1,158,220	0	0	0	0	0
3.1.1	3420-4320-6010 - Overflow Bridge - Major Repair -SR65	0	85,000	0	0	0	0	0
3420-0004 - TRANSPORT - CAPITAL EXPENSES		2,073,316	7,802,409	4,030,336	2,253,117	1,876,294	2,300,463	1,925,642

C.S.P. Ref	Description	2020/21		2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
		2020/21 Original Estimate	Amended Estimate					
	3440-4000-0001 - Heavy Plant Purchases	750,000	1,297,428	750,000	761,250	772,669	784,259	796,023
	3440-4001-0001 - Heavy Plant Trade Ins	(250,000)	(114,274)	(250,000)	(253,750)	(257,556)	(261,419)	(265,340)
	3440-4001-0012 - Plant 12 - Sale	0	(61,477)	0	0	0	0	0
	3440-4001-0013 - Plant 13 - Sale	0	(42,531)	0	0	0	0	0
	3440-4001-0030 - Plant 30 - Sale	0	(12,536)	0	0	0	0	0
	3440-4001-0034 - Plant 34 - Sale	0	(5,623)	0	0	0	0	0
	3440-4001-0071 - Plant 71 - Sale	0	(898)	0	0	0	0	0
	3440-4001-0080 - Plant 80 - Sale	0	(1,667)	0	0	0	0	0
	3440-4001-0087 - Plant 87 - Sale	0	(230)	0	0	0	0	0
	3440-4001-0088 - Plant 88 - Sale	0	(2,805)	0	0	0	0	0
	3440-4001-0095 - Plant 95 - Sale	0	(6,441)	0	0	0	0	0
	3440-4001-0155 - Plant 155 - Sale	0	(1,518)	0	0	0	0	0
	3440-4010-0001 - Light Plant Purchases	233,000	233,000	233,000	236,495	240,042	243,643	247,298
	3440-4011-0001 - Light Plant Trade Ins	(113,000)	(27,919)	(113,000)	(114,695)	(116,415)	(118,161)	(119,933)
	3440-4011-0230 - Plant 230 - Sale	0	(23,256)	0	0	0	0	0
	3440-4011-0239 - Plant 239 - Sale	0	(29,147)	0	0	0	0	0
	3440-4011-3600 - Plant 3600 - Sale	0	(32,678)	0	0	0	0	0
	3440-0004 - COUNCIL PLANT - CAPITAL EXPENSES	620,000	1,167,428	620,000	629,300	638,740	648,322	658,048
	3200-0002 - PROPERTY PLANT & EQUIPMENT ASSETS Total	3,649,464	16,181,614	4,797,856	2,900,443	2,533,412	2,967,522	2,602,793
	3500-0001 - CURRENT LIABILITIES							
	3550-0002 - BORROWINGS - CURRENT							
	3550-0002 - BORROWINGS - CURRENT	96,513	96,513	25,082	26,095	27,150	28,246	29,388
	3550-0002 - BORROWINGS - CURRENT Total	96,513	96,513	25,082	26,095	27,150	28,246	29,388
	1 - General Fund Total	0	0	0	0	0	0	0

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
2 - Water Supply Fund								
4000-0001 - WATER SUPPLIES								
4000-0002 - WATER FUND - INCOME								
	4000-0003 - WATER FUND - GRANTS & SUBSIDIES	(10,418)	(778,764)	(9,336)	(9,803)	(10,293)	(10,808)	(11,349)
	4010-0003 - WATER FUND - ANNUAL CHARGES	(513,328)	(512,480)	(542,918)	(570,064)	(598,569)	(628,497)	(659,922)
	4030-0003 - WATER FUND - USER CHARGES	(316,361)	(316,837)	(332,680)	(349,313)	(366,779)	(385,119)	(404,375)
	4050-0003 - WATER FUND - OTHER INCOME	(2,615)	(4,655)	(2,641)	(2,667)	(2,693)	(2,719)	(2,745)
	4060-0003 - WATER FUND - INTEREST INCOME	(5,595)	(3,464)	(3,279)	(3,299)	(3,319)	(3,339)	(3,359)
	4000-0002 - WATER FUND - INCOME Total	(848,317)	(1,616,200)	(890,854)	(935,146)	(981,653)	(1,030,482)	(1,081,750)
4080-0002 - WATER FUND - LOAN FUNDS								
	4080-0002 - WATER FUND - LOAN FUNDS	(750,000)	(750,000)	0	0	0	0	0
	4080-0002 - WATER FUND - LOAN FUNDS Total	(750,000)	(750,000)	0	0	0	0	0
4099-0002 - WATER FUND - RESTRICTED FUNDS								
	4099-0002 - WATER FUND - RESTRICTED FUNDS	0	(3,414)	48,060	0	0	0	0
	4099-0002 - WATER FUND - RESTRICTED FUNDS Total	0	(3,414)	48,060	0	0	0	0
4.3.2	4100-0002 - WATER FUND - EXPENSES							
	4100-0003 - WATER FUND - MANAGEMENT EXPENSES	125,850	125,850	128,367	130,293	132,247	134,230	136,243
	4200-0003 - WATER FUND - MAINS	189,720	189,720	191,617	194,491	197,409	200,370	203,376
	4220-0003 - WATER FUND - RESERVOIRS	71,400	71,400	25,114	25,490	25,872	26,261	26,655
	4230-0003 - WATER FUND - PUMP STATIONS	218,670	218,670	220,857	223,767	226,716	229,705	232,734
	4240-0003 - WATER FUND - WATER TREATMENT	91,800	91,800	92,718	94,109	95,520	96,953	98,407
	4250-0003 - WATER FUND - OTHER EXPENSES	66,300	66,300	66,963	67,968	68,988	70,024	71,075
	4290-0003 - WATER FUND - INTEREST EXPENSES	0	0	29,752	28,738	27,684	26,587	25,466
	4300-0003 - WATER FUND - MISCELLANEOUS EXPENSES	37,747	37,747	62,324	63,302	64,296	65,306	66,332
	4350-0003 - WATER FUND - DEPRECIATION	263,034	286,234	289,097	291,988	294,907	297,856	300,835
	4100-0002 - WATER FUND - EXPENSES Total	1,064,521	1,087,721	1,106,809	1,120,146	1,133,639	1,147,292	1,161,123
4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM								
	4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM	(263,034)	(286,234)	(289,097)	(291,988)	(294,907)	(297,856)	(300,835)
	4399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM Total	(263,034)	(286,234)	(289,097)	(291,988)	(294,907)	(297,856)	(300,835)

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
4.3.2	4499-0002 - WATER FUND - NON-CURRENT ASSETS							
	4580-4320-0001 - Water Supply Equipment Purchases	0	2,951	0	0	0	0	0
	4580-4320-0005 - Nevertire Reservoir Refurbishment	750,000	750,000	0	0	0	0	0
	4580-4320-0010 - Water Mains Renewals	46,830	46,830	0	80,893	115,771	152,800	192,074
	4580-4320-0050 - Groundwater Augmentation Expenses	0	768,346	0	0	0	0	0
	4580-0004 - WATER FUND - CAPITAL EXPENSES	796,830	1,568,127	0	80,893	115,771	152,800	192,074
	4499-0002 - WATER FUND - NON-CURRENT ASSETS Total	796,830	1,568,127	0	80,893	115,771	152,800	192,074
	3500-0001 - CURRENT LIABILITIES							
	4650-0003 - BORROWINGS - CURRENT							
	4650-0003 - BORROWINGS - CURRENT	0	0	25,082	26,095	27,150	28,246	29,388
	4650-0003 - BORROWINGS - CURRENT Total	0	0	25,082	26,095	27,150	28,246	29,388
	2 - Water Supply Fund Total	0	0	0	0	0	0	0

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
3 - Sewerage Fund								
5000-0001 - SEWERAGE SERVICES								
5000-0002 - SEWERAGE FUND - INCOME								
	5000-0003 - SEWERAGE FUND - GRANTS & SUBSIDIES	(2,558,513)	(2,637,765)	(8,566)	(8,995)	(9,445)	(9,917)	(10,413)
	5010-0003 - SEWERAGE FUND - ANNUAL CHARGES	(509,274)	(503,415)	(530,196)	(556,705)	(584,540)	(613,767)	(644,456)
	5030-0003 - SEWERAGE FUND - USER CHARGES	(42,025)	(42,025)	(41,126)	(42,822)	(44,657)	(46,577)	(48,585)
	5050-0003 - SEWERAGE FUND - OTHER INCOME	(2,824)	(2,824)	(2,852)	(2,881)	(2,910)	(2,939)	(2,968)
	5060-0003 - SEWERAGE FUND - INTEREST INCOME	(69,717)	(26,589)	(8,597)	(8,641)	(8,685)	(8,729)	(8,774)
	5000-0002 - SEWERAGE FUND - INCOME Total	(3,182,353)	(3,212,618)	(591,337)	(620,044)	(650,237)	(681,929)	(715,196)
5080-0002 - SEWERAGE FUND - NEW LOANS								
	5080-0002 - SEWERAGE FUND - NEW LOANS	(2,500,000)	(2,500,000)	0	0	0	0	0
	5080-0002 - SEWERAGE FUND - NEW LOANS Total	(2,500,000)	(2,500,000)	0	0	0	0	0
5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS								
	5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS	(306,787)	(1,328,574)	(285,383)	(48,664)	(25,562)	(1,065)	24,901
	5099-0002 - SEWERAGE FUND - RESTRICTED FUNDS Total	(306,787)	(1,328,574)	(285,383)	(48,664)	(25,562)	(1,065)	24,901
4.3.3	5100-0002 - SEWERAGE FUND - EXPENSES							
	5100-0003 - SEWERAGE FUND - MANAGEMENT EXPENSES	129,152	129,152	131,735	133,711	135,717	137,753	139,819
	5200-0003 - SEWERAGE FUND - MAINS EXPENSES	112,200	112,200	83,322	84,572	85,840	87,128	88,435
	5250-0003 - SEWERAGE FUND - PUMP STATIONS	164,938	164,938	125,379	127,095	128,836	130,600	132,390
	5280-0003 - SEWERAGE FUND - TREATMENT WORKS	123,450	123,450	96,685	98,104	99,544	101,005	102,488
	5290-0003 - SEWERAGE FUND - INTEREST EXPENSES	0	0	99,172	95,795	92,280	88,624	84,820
	5300-0003 - SEWERAGE FUND - MISCELLANEOUS	159,400	159,636	56,820	42,447	43,084	43,730	44,385
	5350-0003 - SEWERAGE FUND - DEPRECIATION	240,141	220,259	222,462	224,687	226,934	229,203	231,495
	5100-0002 - SEWERAGE FUND - EXPENSES Total	929,281	909,635	815,575	806,411	812,235	818,043	823,832
5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM								
	5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM	(240,141)	(220,259)	(222,462)	(224,687)	(226,934)	(229,203)	(231,495)
	5399-0002 - DEPRECIATION ESTIMATE BALANCING ITEM Total	(240,141)	(220,259)	(222,462)	(224,687)	(226,934)	(229,203)	(231,495)
4.3.3	5499-0002 - SEWERAGE FUND - NON-CURRENT ASSETS							
	5580-4320-0001 - Restart NSW - Treat Works Upgrade	5,100,000	6,150,000	0	0	0	0	0
	5580-4320-0002 - Sewerage CCTV, Smoke Testing & Relining	200,000	200,000	200,000	0	0	0	0
	5580-4320-4000 - Sewerage Pumps - New Purchases	0	1,816	0	0	0	0	0
	5580-0004 - SEWERAGE FUND - CAPITAL EXPENSES	5,300,000	6,351,816	200,000	0	0	0	0
	5499-0002 - SEWERAGE FUND - NON-CURRENT ASSETS Total	5,300,000	6,351,816	200,000	0	0	0	0

C.S.P. Ref	Description	2020/21 Original Estimate	2020/21 Amended Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
	5600-0002 - CURRENT LIABILITIES							
	5650-0003 - SEWERAGE FUND - LOAN - CURRENT							
	5650-0003 - BORROWINGS - CURRENT	0	0	83,607	86,984	90,498	94,154	97,958
	5650-0003 - SEWERAGE FUND - LOAN - CURRENT Total	0	0	83,607	86,984	90,498	94,154	97,958
	5000-0001 - SEWERAGE SERVICES Total	0	0	1,420,733	1,424,110	1,427,624	1,431,280	1,435,084
	3 - Sewerage Fund Total	0	0	0	0	0	0	0
	Total	0	0	0	0	0	0	0

Warren Shire Council 2021/2022 Fees & Charges



To pursue excellence, to be responsive and pro-active in the promotion and improvement of our community through responsible and innovative leadership.

Adopted: 24th June 2021
Council Resolution No. 138.6.21

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
DEVELOPMENT AND ASSOCIATED FEES			
DEVELOPMENT, CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE APPLICATION			
* Where a Construction Certificate Application is lodged with the Development Application only the Construction Certificate Fee will apply.			
* Where the Construction Certificate Application is lodged after determination of the Development Application an additional charge amounting to 70% of the DA fee will be charged			
* Fees not noted in this schedule will apply in accordance with Environmental Planning and Assessment Regulation 2000 (as amended)			
Development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified below.			
Please Note: The Plan First Fee for all Development Application Fees over \$50,000.00 is incorporated in the total fee payable.			
up to \$5000	110.00	EP&A Regulation Pt 15	N
\$5,001 - \$50,000 \$170 plus an additional \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	170.00	EP&A Regulation Pt 15	N
\$50,001 to \$250,000 \$352.00 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	352.00	EP&A Regulation Pt 15	N
\$250,001 - \$500,000 \$1,600.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	1,160.00	EP&A Regulation Pt 15	N
\$500,001 - \$1,000,000 \$1,745.00 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	1,745.00	EP&A Regulation Pt 15	N
\$1,000,001 - \$10,000,000 \$2,615.00 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	2,615.00	EP&A Regulation Pt 15	N
More than \$10,000,000 \$15,875.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 * NOTE - REFER TO EXEMPTIONS FOR SOME PUBLIC AUTHORITIES	15,875.00	EP&A Regulation Pt 15	N
OTHER DEVELOPMENT			
Development for the purpose of one or more advertisements	285.00	EP&A Regulation Pt 15	N
plus for each advertisement in excess of one	93.00	EP&A Regulation Pt 15 C 246(2)(A)	N
Development involving the erection of a dwelling-house with an estimated construction cost of \$100,000 or less	455.00	EP&A Regulation Pt 15 CL 250	N
Development that does not involve the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building or work	285.00	EP&A Regulation Pt 15 CL 250	N

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
ADDITIONAL FEES			
Residential Flat Development referred to design panel under SEPP65	760.00	EP&A Regulation Pt 15 CL 248	N
Advertising of Development - Designated development	2,220.00	EP&A Regulation Pt 15 CL 252	N
- Advertised development	1,105.00	EP&A Regulation Pt 15 CL 252	N
- Prohibited development	1,105.00	EP&A Regulation Pt 15 CL 252	N
- Development required to be advertised under a DCP or EPI	1,105.00	EP&A Regulation Pt 15 CL 252	N
Note: The Council must refund so much of this fee paid not spent in giving the notice.			
Integrated Development	140.00	EP&A Regulation Pt 15 CL 253	N
plus for each approval body	320.00	EP&A Regulation Pt 15 CL 253(4)	N
OTHER FEES			
Review of a Determination (s.82A(3)) - does not involve the erection of building, the carrying out of works or demolition	50% of original fee	EP&A Regulation Pt 15	N
estimated cost of construction of \$100,000 or less- in any other case as set out below	190.00	EP&A Regulation Pt 15	N
up to \$5000	55.00	EP&A Regulation Pt 15	N
\$5,001 - \$250,000 \$85 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	85.00	EP&A Regulation Pt 15	N
\$250,001 to \$500,000 \$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	500.00	EP&A Regulation Pt 15	N
\$500,001 - \$1,000,000 \$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	712.00	EP&A Regulation Pt 15	N
\$1,000,001 - \$10,000,000 \$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	987.00	EP&A Regulation Pt 15	N
More than \$10,000,000 \$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	4,737.00	EP&A Regulation Pt 15	N
Modification of a consent (s.96(1))	71.00	EP&A Regulation Pt 15 CL 258	N
Modification of a consent (s.96(1A) or s.96(1AA) minimal environmental impact)	645.00 or 50% of original fee whichever lesser	EP&A Regulation Pt 15	N
Modification of a consent (s.96(2) or s.96(1AA) not minimal environmental impact)	50% of original fee	EP&A Regulation Pt 15	N
- original fee less than \$100.00			
- original fee \$100.00 or more			
- does not involve the erection of building, the carrying out of works or demolition	50% of original fee	EP&A Regulation Pt 15	N
estimated cost of construction of \$100,000 or less- in any other case as set out below	190.00	EP&A Regulation Pt 15	N

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
up to \$5000	55.00	EP&A Regulation Pt 15	N
\$5,001 - \$250,000 \$85 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	85.00	EP&A Regulation Pt 15	N
\$250,001 to \$500,000 \$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	500.00	EP&A Regulation Pt 15	N
\$500,001 - \$1,000,000 \$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	712.00	EP&A Regulation Pt 15	N
\$1,000,001 - \$10,000,000 \$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	987.00	EP&A Regulation Pt 15	N
More than \$10,000,000 \$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	4,737.00	EP&A Regulation Pt 15	N
Additional fee where notice of application required (unspent amount to be refunded)	665.00	EP&A Regulation Pt 15	N
Additional fee where clause 115(1A) applies	760.00	EP&A Regulation Pt 15 CL 258 (2)(A)	N
Registration Fee for submission of privately certified certificate	36.00	EP&A Regulation Pt 15	N
<u>SUBDIVISION FEES</u>			
Subdivision not involving the opening of Public Road	330.00	EP&A Regulation Pt 15	N
plus for each new lot created	53.00	EP&A Regulation Pt 15	N
Subdivision involving the opening of Public Road	665.00	EP&A Regulation Pt 15	N
plus for each new lot created	65.00	EP&A Regulation Pt 15	N
Strata Subdivision	330.00	EP&A Regulation Pt 15	N
plus for each addition lot created	65.00	EP&A Regulation Pt 15	N
<u>ASSOCIATED DEVELOPMENT FEES</u>			
Additional Stamping	29.00	Council	Y
Certificate of Classification	88.00	Council	Y
Request for Information in Writing	80.00	Council	Y
Liquor Licensing Board Inspection (initial inspection and report)	249.00	Council	Y
Additional Inspection	112.00	Council	Y
Annual Charge of Supply of Approvals	237.00	Council	Y
Search of Records	62.00	Council	Y
plus per hour or part thereof where in excess of one	45.00	Council	Y
<u>TOWN PLANNING CERTIFICATE</u>			
Section 149 (2) Certificate	53.00	EP&A Regulation Pt 15 CL 259	N
Section 149 (2) & (5) Certificate	133.00	EP&A Regulation Pt 15	N
Sewer Drainage Diagram - search & copy fee (non-refundable)	29.00	Council	N
Urgent Certificates (Under 48 hours notice) - additional fee	81.00	Council	Y

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
<u>BUILDING CERTIFICATE</u>			
Building Certificate under section 149D Building Certificate Class 1a or Class 10	250.00	EP&A Regulation Pt 15	N
Other Classes - not exceeding 200m2 floor area	250.00	EP&A Regulation Pt 15 CL 260	N
Other Classes - 201m2 - 2000 m2 floor area plus \$0.50 per square metre over 200	250.00	EP&A Regulation Pt 15	N
Other Classes - exceeding 2000m2 floor area plus \$0.075 per square metre over 2000	1,165.00	EP&A Regulation Pt 15 CL 260	N
Other Classes - where no floor area applies	250.00	EP&A Regulation Pt 15 CL 260 1 (C)	N
Copy of a Building Certificate	13.00	EP&A Regulation Pt 15 CL 261	N
Swimming Pool - First inspection	150.00	S Pool Reg	N
Swimming Pool - Second inspection	100.00	S Pool Reg	N
Swimming Pool - inspections for pensioners (half cost)	50.00	S Pool Reg	N
<u>ADVERTISING SIGNS</u>			
Pool Signs	27.00	Council	Y
Tourist Signs - small	87.00	Council	Y
- large	179.00	Council	Y
<u>SWIMMING POOL (COMMENCING OCTOBER 2021)</u>			
Family Full Season	206.00	Council	Y
Family - Half Season to 31/12/2021	112.00	Council	Y
Family - Half Season from 1/1/2022	120.00	Council	Y
Single - Full Season	103.00	Council	Y
Single - Half Season to 31/12/2021	65.00	Council	Y
Single - Half Season from 1/1/2022	72.00	Council	Y
Single Entry	2.00	Council	Y
Under 1 Year of Age	Free	Council	Y
School PE & Sports (Child)	2.00	Council	Y
School Carnivals (Normal Admission)	2.00	Council	Y
Lifeguards per hour	73.00	Council	Y
<u>CEMETERY FEES</u>			
Old Warren Cemetery and Nevertire			
Right of Burial (Reservation) - Nevertire Only	335.00	Council	Y
Interment	487.00	Council	Y
Interment - Weekend/Public Holidays	623.00	Council	Y
Interment (Dug By Hand) ~ Price on Application (at no risk to Council)	On Application	Council	Y
Lawn Cemetery			
* Grave site/reservation	1,554.00	Council	Y
Combined Ashes & Grave Site	2,009.00	Council	Y
Family plot	12,448.00	Council	Y
Interment	487.00	Council	Y
Interment - weekend/public holidays	623.00	Council	Y
** Ashes	454.00	Council	Y
Interment - ashes	335.00	Council	Y
Exhumation (on application)	On Application	Council	Y
Sale of Plinths	70.00	Council	Y
* All site/reservation includes land, perpetual maintenance, headstone configuration and installation of plaques. Does not include purchase of plaque.			
** Includes perpetual maintenance, receptacle for ash urn, headstone configuration and installation of 'Plaques. Does not include purchase of plaque.			
Collie, Marra, Dicks Camp (on application)			

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
CLERK'S CERTIFICATES			
Section 603 Certificates	85.00	LG Act	N
Urgent Certificates (Under 48 hours notice) - additional fee	62.00	Council	Y
Outstanding Notices - s.735A LGA	89.00	Council	N
Outstanding Notices - s.121ZP EP&AA	89.00	Council	N
Outstanding Notices - s.735A LGA & s.121ZP EP&AA	119.00	Council	N
POUND FEES (IMPOUNDING ACT)			
Minimum fee per animal/article impounded	50.00	Council	Y
Animals - Horse, Ass, Mule, Cow, Goat or Pig	50.00	Council	Y
- Sustenance per head/day	17.00	Council	Y
Impounded horses, cattle, other animals or articles including transport, feeding, advertising and any other associated cost.			
Ranger Call-out Fee (remove roaming stock from roads and reserves) - per hour	81.00	Council	Y
DOG REGISTRATION/IMPOUNDING			
Lifetime registration - Cats and Dogs - Desexed - Clause 17 (1) (a)	60.00	Companion Animal Regulation	N
- Pensioner rate Desexed - Clause 17 (1) (b)	26.00	Companion Animal Regulation	N
- Entire (Non desexed) - Clause 17 (1) (c)	216.00	Companion Animal Regulation	N
- Registered Breeder - Clause 17 (1) (d)	60.00	Companion Animal Regulation	N
- Animal under 6 months - not desexed Clause 17 (1) (d)	60.00	Companion Animal Regulation	N
Microchipping of impounded animals ONLY - (to paid with the release fee).	39.00	Council	Y
Impounding - Release	50.00	Council	Y
- Sustenance - Per Day	14.00	Council	Y
Cat Traps Deposit - (refunded when trap returned)	48.00	Council	Y
Compliance Certificate - Dangerous Dogs/Restricted Breeds - S.28(A)	100.00	Companion Animal Regulation	N
ENVIRONMENTAL HEALTH INSPECTIONS			
Annual Administration Fee - All Premises - Single Program	36.00	Council	Y
Annual Administration Fee - All Premises - Multiple Programs	59.00	Council	Y
Inspection Fee - Class A - (see Environmental Health Plan for definitions)	93.00	Council	N
Inspection Fee - Class B - (see Environmental Health Plan for definitions)	59.00	Council	N
Inspection Fee - Class C - (see Environmental Health Plan for definitions)	36.00	Council	N
Sampling Fee - Any	59.00	Council	Y
LGA APPLICATIONS & APPROVALS			
Installation of Manufactured Home - S.68A(1)	293.00	Council	Y
Install temporary structure on land - S.68A(2)	116.00	Council	Y
Use Building as Place of Public Entertainment (New Application) - S.68A(3)	232.00	Council	Y
Use Building as Place of Public Entertainment (Renew/Extend Approval) - S.68A(3)	116.00	Council	Y
Other Minor Approvals - Section 68 LGA 1993	70.00	Council	Y
Install & Operate Septic Tank - S68C(5) (Application & Licence)	116.00	Council	N
Renew Approval to Operate Septic Tank - S68C(6) (Inspections)	59.00	Council	N

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
LIBRARY CHARGES			
Photocopying - Black A4 sheet	0.40	Council	Y
- Black A3 sheet	0.50	Council	Y
- Bulk Black A4 sheet	0.30	Council	Y
- Double sided A4 sheet	0.50	Council	Y
- Double sided A3 sheet	0.70	Council	Y
Photocopying - Colour A4 sheet	3.00	Council	Y
- Colour A3 sheet	6.00	Council	Y
- Bulk Colour A4 sheet	1.00	Council	Y
- Double sided A4 sheet	3.50	Council	Y
Scanning to Email	1.00	Council	Y
Overdue Fees			
Lost Item Processing Charge	5.50	Council	Y
DVD's (Overdue fee) per day (Capped at \$30.00)	1.50	Council	Y
Earphones	2.00	Council	Y
USB	10.00	Council	Y
Replacement Card	2.00	Council	Y
National Library - Inter Library Loans	16.50	Council	Y
Inter-Library Loans (Charging Libraries Only)	6.00	Council	Y
Unreturned items (A tax invoice for full cost of item less depreciation)			
Laminating - A4 sheet	3.30	Council	Y
- A3 sheet	5.10	Council	Y
- Business Cards	1.60	Council	Y
Photographs	10.00	Council	Y
Digital Photographs	10.00	Council	Y
Photographs CD	2.00	Council	Y
Postage & Handling	10.00	Council	Y
Photograph for Publication	30.00	Council	Y
Visitor Membership	20.00	Council	Y
OFFICE CHARGES			
Photocopying	1.00	Council	Y
Binding per document (includes front & back covers) - narrow	2.00	Council	Y
- medium	2.00	Council	Y
- large	2.20	Council	Y
Plan Printing - A1	9.00	Council	Y
Plan Printing - A2	5.00	Council	Y
Bulk Plan Printing - negotiable	Negotiable	Council	Y
Colour Printing per page - A4	1.10	Council	Y
Colour Printing per page - A3	2.20	Council	Y
Colour Printing over 100 pages -negotiable	Negotiable	Council	Y
Secretarial Services per hour	88.00	Council	Y
Financial Services per hour	166.00	Council	Y
Surveying Services per hour	124.00	Council	Y
Replacement of lost/damaged key to Council property	35.00	Council	Y
Dishonoured Cheque Fee	35.00	Council	Y
Fee copy of Rate Notice	3.00	Council	Y
Fee for copy of Management Plan & Estimates	45.00	Council	Y
Security Deposit on Projector with or without Laptop Computer - (Refundable)	303.00	Council	Y
Hire of data projector only - per day	44.00	Council	Y
Hire of data projector with laptop computer- per day	77.00	Council	Y
EXTRA CHARGES ON RATES			
Interest on overdue rates (Set by the Office of Local Government)	6.00%	LG Act	N
COUNCIL ADMINISTRATION BUILDING COMMUNITY ROOM			
1/2 Day Hire	120.00	Council	Y
Full day Hire	240.00	Council	Y

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
<u>GARBAGE CHARGES</u>			
Domestic Waste - Extra Service	5.90	Council	N
Commercial Waste - Extra Charges	5.90	Council	N
Sale of 240 litre bins (includes delivery to within Warren)	115.00	Council	Y
Replacement lids and bolts for bins	15.00	Council	Y
Replacement wheels	15.00	Council	Y
Disposal of Demolished building & other materials per cubic metre	43.00	Council	Y
Disposal of Bonded Asbestos - per cubic metre (up to 1 m3)	204.00	Council	Y
- per cubic metre (greater than 1 m3)	82.00	Council	Y
Household furniture (including whitegoods and mattresses) per item	5.00	Council	Y
Mixed Commercial/Building Waste - Trailer	15.00	Council	Y
- Small Truck (part load)	51.00	Council	Y
- Small Truck (full load)	102.00	Council	Y
- Medium Truck (part load)	306.00	Council	Y
- Medium Truck (full load)	612.00	Council	Y
- Large Truck (part load)	612.00	Council	Y
- Large Truck (full load)	1,224.00	Council	Y
- Skip Bin - per cubic metre	43.00	Council	Y
Clean Fill	No Charge	Council	
Dead Animal	No Charge	Council	
<u>GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009</u>			
Personal Requests			
Application Fee - (by a natural person about their personal affairs)	30.00	GIPA Act 2009	N
Research in excess of 20 hours for personal records (per hour)	30.00	GIPA Act 2009	N
Internal Review of determination - (no hourly rate payable)	40.00	GIPA Act 2009	N
All Other Requests			
Application Fee (ie: for matters not relating to personal affairs of the applicant)	30.00	GIPA Act 2009	N
Research of Records (per hour after application)	30.00	GIPA Act 2009	N
Internal Review of determination - (no hourly rate payable)	40.00	GIPA Act 2009	N
<u>SALE OF MAPS</u>			
Town Map	3.20	Council	Y
Shire Maps	6.00	Council	Y
Maps Topographical (LIC)	13.50	Council	Y
Tourist Maps (LIC)	3.20	Council	Y
<u>AERODROME FEES</u>			
Small Plane Housed at Warren Airport (Per year)	489.00	Council	Y
Commercial Plane Housed at Warren Airport (Per year)	8,764.00	Council	Y

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
OVALS			
Playing fields will be marked as per Council Policy (P5, P1-1)			
Victoria Park - (including hire of toilets)			
Warren Cricket Association - per season	1,034.00	Council	Y
Rugby Union/League - per day	249.00	Council	Y
Junior League - per season	249.00	Council	Y
Other Sporting - no admission charge - per season	249.00	Council	Y
Other Sporting - with admission charge - per day	249.00	Council	Y
Other - no admission charge - per day	123.00	Council	Y
**Wet Weather - in case of wet weather it is possible to use the Sporting Complex on application with the Centre Manager. The hire fee will be as per the Fees and Charges schedule for a training session.			
Use of Training Facilities, without lights - per session	11.00	Council	Y
Use of Lights - for Cricket Match per hour (plus hire fee of Oval)	41.00	Council	Y
Use of Lights - for Football Competition per hour (plus hire fee of Oval)	34.00	Council	Y
Use of Lights - for Training per hour (plus hire fee of Oval)	11.00	Council	Y
*Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).	249.00	Council	Y
EM Carter Oval			
Warren Cricket Association (Per season)	249.00	Council	Y
Other Sporting - no admission charge (Per season)	249.00	Council	Y
Other Sporting - with admission charge (Per day)	249.00	Council	Y
Other Users - no admission charge (Per day)	123.00	Council	Y
Use of Training Facilities With Lights (Per night)	38.00	Council	Y
Use of Training Facilities without Lights (Per session)	11.00	Council	Y
*Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).	249.00	Council	Y
Noel Waters Oval			
Warren Cricket Association (per season)	108.00	Council	Y
Nevertire Tennis Club (pa)	322.00	Council	Y
Nevertire Campdraft (Per event Per day)	322.00	Council	Y
Rodeo (Per event Per day)	322.00	Council	Y
Nevertire Soccer Club (pa)	108.00	Council	Y
Nevertire Cricket Club (pa)	108.00	Council	Y
Other Users (per day)	61.00	Council	Y
*Cleaning Charge (applies if ground/change rooms/toilets not left in a satisfactory condition, to be paid before next usage and be based on actual cost of cleaning).	249.00	Council	Y
PARKS			
Victoria Park			
Small Field Day (per event per day)	103.00	Council	Y
Small Circus (per day) plus electricity	307.00	Council	Y
Large Circus (per day) plus electricity	630.00	Council	Y
Security Deposit	516.00	Council	N
Bore Flat			
Small Side-show (per day)	103.00	Council	Y
Security Deposit	516.00	Council	N

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
WARREN SPORTING & CULTURAL CENTRE			
Entire Complex (Exclusive Use)			
<u>Private Use</u>			
Function (plus deposit)	684.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	533.00	Council	Y
½ Day	377.00	Council	Y
Security deposit (refundable)	439.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	377.00	Council	Y
½ Day	225.00	Council	Y
Security deposit (refundable)	439.00	Council	N
Far West Academy of Sport - Annual Charge (Use of Oval and Courts for Camps)	293.00	Council	Y
Far West Academy of Sport - Weekend Camps (Kitchen & Cleaning per event)	184.00	Council	Y
Far West Academy of Sport - Weekend Camps (per person per event sleeping)	6.00	Council	Y
Entire Complex except Community Room or Kitchen			
<u>Private Use</u>			
Function (plus deposit)	533.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	377.00	Council	Y
½ Day	263.00	Council	Y
Security deposit (refundable)	439.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	306.00	Council	Y
½ Day	190.00	Council	Y
Security deposit (refundable)	439.00	Council	N
Community Room and Kitchen only			
<u>Private Use</u>			
Function (plus deposit)	416.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	377.00	Council	Y
½ Day	225.00	Council	Y
Security deposit (refundable)	439.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Meeting/Group Activity (plus deposit): Full day	152.00	Council	Y
½ Day	113.00	Council	Y
Security deposit (refundable)	439.00	Council	N
Community Room Only (Whiteboard & projection screen provided)			
<u>Private Use</u>			
Function (plus deposit)	226.00	Council	Y
Meeting/Group Activity (plus deposit): Full day	88.00	Council	Y
½ Day	62.00	Council	Y
Security deposit (refundable)	377.00	Council	N
<u>Local Sporting /Health/Cultural Group</u>			
Function (plus deposit)	152.00	Council	Y
Meeting/Group Activity: Full day	88.00	Council	Y
½ Day	62.00	Council	Y
Up to 2 hrs	29.00	Council	Y
Kitchen/Coolroom/Canteen Only			
<u>Private Use</u>			
Full kitchen facilities with coolroom (per event)	226.00	Council	Y
Without cooking facilities with coolroom (per event)	108.00	Council	Y
Coolroom only: Full day	49.00	Council	Y
½ Day	34.00	Council	Y
<u>Local Sporting Carnival/Event</u>			
Full Kitchen with coolroom (per event)	120.00	Council	Y
Without cooking facilities with coolroom (per event)	49.00	Council	Y
Use of Outdoor Netball Court per Session	11.00	Council	Y
Use of Court for Sporting Event (Netball, Basketball & Indoor Cricket) per game	67.00	Council	Y
Use of Court for Sporting Event (Netball, Basketball & Indoor Cricket) per day	263.00	Council	Y

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
WARREN SPORTING & CULTURAL CENTRE - CONTINUED			
Other Area eg Ground floor carpeted or Upstairs Carpeted area			
Private Use			
Meeting/Group Activity – up to 2 hrs	44.00	Council	Y
½ Day	77.00	Council	Y
Full day	108.00	Council	Y
Local Sporting /Health/Cultural Group			
Meeting/Group Activity – up to 2 hrs (Playgroups, Bushmobile Rugrats, fitness classes etc.)	11.00	Council	Y
½ Day	34.00	Council	Y
Full day	62.00	Council	Y
Other Area (eg: Ground floor carpeted area, 1st floor open area) plus Community Room or Kitchen			
Private Use			
Function	271.00	Council	Y
Meeting/Group Activity – up to 2 hrs	77.00	Council	Y
½ Day	120.00	Council	Y
Full day	215.00	Council	Y
Local Sporting /Health/Cultural Group			
Function	184.00	Council	Y
Meeting/Group Activity – up to 2 hrs	62.00	Council	Y
½ Day	88.00	Council	Y
Full day	152.00	Council	Y
BBQ Area Only - (includes cost of gas)	40.00	Council	Y
Storage Cage Hire (per year)			
Private Use			
Large	88.00	Council	Y
Medium	62.00	Council	Y
Small	34.00	Council	Y
Locker	12.00	Council	Y
Local Sporting /Health/Cultural Group			
Large	44.00	Council	Y
Medium	34.00	Council	Y
Small	12.00	Council	Y
Locker	7.00	Council	Y
Gymnasium - per year	224.00	Council	Y
per ½ year	130.00	Council	Y
per 3 months	70.00	Council	Y
Visitors temporary members up to 6 months	130.00	Council	Y
Short term use weekly basis	16.00	Council	Y
Key Deposit (refundable)	72.00	Council	N
General Comments			
Other uses by negotiation			
No bookings confirmed until deposit is paid			
Cancellation fee of 25% of hire fee if cancelled less than two weeks prior to the event			
<i>If area is not cleaned to the satisfaction of the Manager, actual costs of cleaning will be charged</i>			
<i>An additional charge applies where Council's resources are required for setting up or taking down and/or removing and/or delivery of goods.</i>			
<i>Arrangements must be made 7 days in advance of the day required.</i>			
Hire charges (for use of equipment outside centre)			
Deposit (refundable)	45.00	Council	N
Tables	11.00	Council	Y
Chairs	1.00	Council	Y
Urn	23.00	Council	Y
Bainmarie per hire (25% discount for multi hire)	62.00	Council	Y
CROCKERY & CUTLERY IS NOT FOR HIRE			
Vacation Care			
Per Child per Day	10.00	Council	Y
Replacement of broken table	145.00	Council	Y
Replacement of broken chairs	42.00	Council	Y

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
<u>PLANT HIRE RATES FOR PRIVATE WORKS</u>			
All per hour and with operator			
Excavator - Mini Victory & Trailer (P. 1168)	141.00	Council	Y
Motor Grader (25)	189.00	Council	Y
Motor Grader with rear mounted rubber tyred roller (22, 1023, 28)	191.00	Council	Y
Front End Loader (Large) (Plant 2020)	206.00	Council	Y
Backhoe/Loader (8, 2040 and 14)	138.00	Council	Y
Tractor (Small) (15 and 21)	113.00	Council	Y
Tractor (Large) (Plant 2120 and 2121)	136.00	Council	Y
Drawn Rollers (6, 83 & 84)	36.00	Council	Y
Other Tractor Attachments (105, 75, 76, 20, 78, 52, 97, 2140, 2141)	36.00	Council	Y
Self Propelled Roller - Pneumatic tyred (92 & 95)	154.00	Council	Y
Self Propelled Roller - Vibratory Flatdrum (5)	152.00	Council	Y
Self Propelled Roller - Vibratory Sheepfoot (10)	152.00	Council	Y
Forklift (Plant 102 & 104)	88.00	Council	Y
Mobile Street Sweeper (1047)	150.00	Council	Y
Ride-on Mower (89,70)	123.00	Council	Y
Tender Truck (63,64,58,49,61,59,57)	89.00	Council	Y
Truck and Hiab (Bridge Truck) (43)	177.00	Council	Y
Truck and Hiab (Bridge Truck) with step-deck trailer (43 &48)	206.00	Council	Y
Bitumen Patching Truck (plus material) (2380, 50)	204.00	Council	Y
Gravel Truck and Dog Combination (31 & 151)	217.00	Council	Y
Gravel Truck (6x4 - Large) (Plant 31)	185.00	Council	Y
Gravel Truck (4x2 - Small) (Plant 36 & 40)	147.00	Council	Y
Watercart (Large - 40,000 litres) (32 & 154, 2381 & 153)	194.00	Council	Y
Watercart (Small - 13,500 litres) (1041, 1042, 107)	147.00	Council	Y
Trailer - Jetting & Camera unit (P167)	184.00	Council	Y
Trailer - Jetting unit only (P 167)	120.00	Council	Y
Trailer - Camera unit only (P 167)	108.00	Council	Y
Porta Loo (P155, 116, 117, 1180) per day	25.00	Council	Y
<u>LABOUR RATES</u>			
Apprentice	50.00	Council	Y
Labourer	67.00	Council	Y
Plant Operator	83.00	Council	Y
Truck Driver	83.00	Council	Y
Tradesman - Plumber, Mechanic, Carpenter (Including Plant & Tools)	107.00	Council	Y
Overseer (Including Plant)	113.00	Council	Y
Rules of Plant Hire			
The following Ancillary Plant are NOT available for private hire.			
Edge Trimmer, Lawn Mower, Ladders, Whipper Snipper,			
Boom Chainsaw, Generator, Caravan, Concrete Mixer,			
Sludge pumps, Chainsaw			
Minimum Charge on all Plant charged per hour except Prime Mover and Low Loader - 1/2 hour			
Minimum Charge on all Plant charged per day - 1/2 day			
Minimum Charge for Labour - 1/2 hour			
Employees Hiring - Comprehensive plant rate less normal operators hourly wage at Grade 5 of Salary System			
<u>ROAD AND FOOTPATH RESTORATIONS</u>			
For areas up to 10 square metres	Actual Cost + 10% GST	Council	Y
Bitumen Roads	Actual Cost + 10% GST	Council	Y
Concrete Footpaths	Actual Cost + 10% GST	Council	Y
For areas over 10 square metres	Actual Cost + 10% GST	Council	Y
Kerb & Gutter Footpath	Actual Cost + 10% GST	Council	Y

WARREN SHOWGROUND/RACECOURSE

** No bookings confirmed until deposit is paid
 ** Cancellation fee of \$80 is charged if cancelled less than two (2) weeks prior to the event
 ** Variations by negotiation only

Key to Facilities Usage

- A - Arena
- B - Lower bar and Cool Room
- G - Grandstand
- GA - Grassed Area
- HS - Horse Stalls
- HY - Holding Yards
- K - Kitchen
- L - GBS Falkiner Lounge
- M - McCalman Pavilion
- P - Bird/Wool Pavilion
- R - Restaurant
- S - Sand Roll
- T - Car Park
- X - Cattle Yards
- Z - Rodeo Yards

- P & A Association - Show (Full Facilities) Includes cleaning up to 4 hours	4,330.00	Council	Y
- Rodeo Committee - 2 day Rodeo (G, T, HY, A, Z, L, HS, X, B) * (inc. cleaning 4 hours)	6,558.00	Council	Y
- Rodeo Committee - 1 Day Campdraft (A,HS, S, T, Z) (cleaning not included)	541.00	Council	Y
- Rodeo Committee - 2 day Campdraft (G,T, HY, A, Z, L, HS, X, B) * (inc. cleaning 4 hours)	3,245.00	Council	Y
- Warren Jockey Club - per year (R, L, G, HS, B, T, K, S, GA) (inc. cleaning 4 hours)	31,823.00	Council	Y
- Polocrosse Carnival - 2 days (G, T, HS, A, K, L, X, B, HY, S) ** (plus \$150 deposit) inc 4 hrs	2,652.00	Council	Y
- Polocrosse smaller carnival - 1 day. (HS, K, X, L, A) (inc. cleaning 4 hrs)	1,512.00	Council	Y
- Pony Club - Ten Meetings(T, A, HS,) * Cleaning not included	354.00	Council	Y
- Pony Club - District/State Meeting (T, A, K, L, HS, S) * Cleaning not included	1,073.00	Council	Y
- Pony Club Camp - kids sleepover in Rest & Upstairs (L, K, R) per day (cleaning not included)	103.00	Council	Y
- Western Equestrian (T, A, K, L, HS, S) * Cleaning not included	1,073.00	Council	Y
- Circus (T, X) (cleaning not included)	644.00	Council	Y

Stables to be mucked out by user - * Includes camping one day before and after event up to midday

Use of Facilities

Training Charges - Per horse Per week	5.00	Council	Y
Horse Stalls - minimum (Per week Per stall)	9.00	Council	Y
Holding Paddocks (Per week Per animal)	6.00	Council	Y
Holding Paddocks (Per annum Per animal)	258.00	Council	Y
Cattle Yards (Per pen Per week)	9.00	Council	Y
Rodeo Yards (Per pen Per week) - minimum charge	9.00	Council	Y
Use of lights, arena area - per hour	22.00	Council	Y

GBS Falkiner Memorial Lounge

Day rate (up to 5.00 pm)	251.00	Council	Y
Night rate (after 5.00 pm)	354.00	Council	Y
Security Deposit	559.00	Council	N
Minimum Usage Charge	251.00	Council	Y
Includes Cleaning of 4 hours only - Actual cost after 4 hours + 9.5% superannuation			

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
<u>WARREN SHOWGROUND/RACECOURSE</u>			
Restaurant and Kitchen Combined			
Day rate with full kitchen (up to 5.00 pm)	453.00	Council	Y
Day rate without kitchen (up to 5.00 pm)	332.00	Council	Y
Night rate with full kitchen (after 5.00 pm)	559.00	Council	Y
Night rate without kitchen (after 5.00 pm)	453.00	Council	Y
Security Deposit	559.00	Council	N
Minimum usage charge	357.00	Council	Y
Includes Cleaning of 4 hours only - Actual cost after 4 hours + 9.5% superannuation			
Restaurant Only			
Day rate with cleaning (15 persons or less)	175.00	Council	Y
Day rate (up to 5.00 pm)	333.00	Council	Y
Night rate (after 5.00 pm)	453.00	Council	Y
Minimum usage	175.00	Council	Y
Security Deposit	453.00	Council	N
Includes Cleaning of 4 hours only - Actual cost after 4 hours + 9.5% superannuation			
Kitchen Only			
Without cooking facilities	116.00	Council	Y
Full kitchen	251.00	Council	Y
Security Deposit	453.00	Council	N
Minimum usage charge			
Includes Cleaning of 4 hours only - Actual cost after 4 hours + 9.5% superannuation			
Cool Rooms (per day - Minimum charge)	67.00	Council	Y
Garden - Bar Area			
Per day (with cool room)	354.00	Council	Y
Per day (without cool room)	291.00	Council	Y
Minimum Usage Charge	291.00	Council	Y
Security Deposit	325.00	Council	N
Includes Cleaning of 4 hours only - Actual cost after 4 hours + 9.5% superannuation			
McCalman Pavilion			
Day rate with cleaning (up to 5.00 pm)	251.00	Council	Y
Night rate (after 5.00 pm)	333.00	Council	Y
Security Deposit	251.00	Council	N
Minimum Usage Charge	251.00	Council	Y
Includes Cleaning of 4 hours only - Actual cost after 4 hours + 9.5% superannuation			
Miscellaneous			
Use of showers Jockey's room (per head)	2.20	Council	Y
Camping/showers and toilets (overnight only) (per head)	6.00	Council	Y
Show Weekend Camping - Per Night Per Caravan	10.00	Council	Y
Toilet Cleaning/Service (by quotation)			
Hire of Misc Equipment (by negotiation)			
<u>TRAFFIC FACILITIES HIRE</u>			
Signs (per sign, per day)	10.00	Council	Y
Barricades (per barricade, per day)	10.00	Council	Y
Cones (per cone, per day)	10.00	Council	Y
Flashing Lights (per light, per day)	29.00	Council	Y
Security Deposit (per lights each plus batteries)	65.00	Council	N
Security Deposit (per sign & cones each)	186.00	Council	N

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
LIQUID TRADE WASTE FEES			
Annual Fees			
Category 1	93.00	DPI - Water	N
Category 2	185.00	DPI - Water	N
Large Discharger	620.00	DPI - Water	N
Industrial Discharger	185.00 to 620.00	DPI - Water	N
Reinspection Fee	86.00	DPI - Water	N
Trade Waste Usage Charges			
Category 1 with appropriate pre-treatment	Nil	DPI - Water	N
Category 1 without appropriate pre-treatment	1.73/kL	DPI - Water	N
Category 2 with appropriate pre-treatment	1.73/kL	DPI - Water	N
Category 2 without appropriate pre-treatment	15.86/kL	DPI - Water	N
Food Waste Disposal Charge	29.00/bed	DPI - Water	N
Substance			
	Price/ Per Kg		
Aluminium	0.78	DPI - Water	N
Ammonia* (as N)	2.30	DPI - Water	N
Arsenic	77.89	DPI - Water	N
Barium	38.94	DPI - Water	N
Biochemical oxygen demand* (BOD)	0.78	DPI - Water	N
Boron	0.78	DPI - Water	N
Bromine	15.57	DPI - Water	N
Cadmium	360.00	DPI - Water	N
Chloride	No charge	DPI - Water	N
Chlorinated hydrocarbons	38.94	DPI - Water	N
Chlorinated phenolics	1,557.00	DPI - Water	N
Chlorine	1.59	DPI - Water	N
Chromium	25.96	DPI - Water	N
Cobalt	15.86	DPI - Water	N
Copper	15.86	DPI - Water	N
Cyanide	77.89	DPI - Water	N
Fluoride	3.89	DPI - Water	N
Formaldehyde	1.59	DPI - Water	N
Oil and Grease* (Total O&G)	1.40	DPI - Water	N
Herbicides/defoliants	779.00	DPI - Water	N
Iron	1.59	DPI - Water	N
Lead	38.94	DPI - Water	N
Lithium	7.79	DPI - Water	N
Manganese	7.79	DPI - Water	N
Mercaptans	77.89	DPI - Water	N
Mercury	2,596.00	DPI - Water	N
Methylene blue active substances (MBAS)	0.78	DPI - Water	N
Molybdenum	0.78	DPI - Water	N
Nickel	25.96	DPI - Water	N
Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N	0.20	DPI - Water	N
Organoarsenic compounds	779.00	DPI - Water	N
Pesticides general (excludes organochlorines and organophosphates)	779.00	DPI - Water	N
Petroleum hydrocarbons (non-flammable)	2.60	DPI - Water	N
Phenolic compounds (non-chlorinated)	7.79	DPI - Water	N
Phosphorous* (Total P)	1.59	DPI - Water	N
Polynuclear aromatic hydrocarbons	15.86	DPI - Water	N
Selenium	54.81	DPI - Water	N
Silver	1.44	DPI - Water	N
Sulphate* (SO4)	0.16	DPI - Water	N
Sulphide	1.59	DPI - Water	N
Sulphite	1.73	DPI - Water	N
Suspended Solids* (SS)	1.00	DPI - Water	N
Thiosulphate	0.28	DPI - Water	N
Tin	7.79	DPI - Water	N
Total dissolved solids* (TDS)	0.06	DPI - Water	N
Uranium	7.79	DPI - Water	N
Zinc	15.86	DPI - Water	N

	2021/2022 Fees & Charges	Charging Authority	Inc GST (Y or N)
WATER			
Tapping Fees			
20 mm Bore Water Service - Warren	522.00	Council	N
20 mm River Water Service - Warren	522.00	Council	N
Dual Service - Warren	794.00	Council	N
Tapping Fee - Collie	657.00	Council	N
Tapping Fee - Nevertire	559.00	Council	N
Fire Service	1,260.00	Council	N
Disconnection/Reconnection Fee	93.00	Council	N
Meter Readings	41.00	Council	N
Meter Testing Fee	139.00	Council	N
Bore Water Standpipe			
Warren - per KL - Minimum \$30	6.10	Council	N
Nevertire - per KL - Minimum \$30	6.10	Council	N
Collie - per KL - Minimum \$30	6.10	Council	N
Drought Circumstances - EC Declared - per KI - Minimum \$30	3.10	Council	N
Bore Water for Commercial/Construction Use - per KI - Minimum \$30	11.00	Council	N
Water Sampling (per site) - Microbiological Analysis	139.00	Council	N
Water Sampling (per site) - Chemical Analysis	361.00	Council	N
River Water Standpipe			
Warren - per KL - Minimum \$20	3.10	Council	N
Drought Circumstances - EC Declared - per KI - Minimum \$20	1.33	Council	N
River Water for Commercial/Construction Use - per KI - Minimum \$30	11.00	Council	N
Sewer Connection - BY QUOTATION ONLY			